



AHC Fox-Redstone Arsenal Volume II

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Part A: Fox AHC Data Call (1 of 5)

Mission Readiness

MTF Name	MTF DMIS ID	Assigned Deployable Capability	Officer	Enlisted	ARC	Civ
Fox Army Health Center	1	None	9	8	0	0

Installation

Installation Name	MTF DMIS ID	Affiliated Location Name	Affiliated Location DMIS ID	Installation Mission	Medical Units assigned to mission
Redstone Arsenal, FAHC	1	N/A	N/A	Baseline/Periodic IH Surveys	IH Section
Redstone Arsenal, FAHC	1	N/A	N/A	Ergonomic Program	IH Section/Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Indoor Air Quality Assessments	IH Section
Redstone Arsenal, FAHC	1	N/A	N/A	Army Hearing Program	IH Section/Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	ArmyVision and Conservation Program	IH Section/Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Hazard Communication Program	IH Section/Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Respiratory Protection Program	IH Section/Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Personal Protective Equipment Program	IH Section/Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Asbestos Management	IH Section
Redstone Arsenal, FAHC	1	N/A	N/A	Lead Hazard Management	IH Section
Redstone Arsenal, FAHC	1	N/A	N/A	Occupational Radiation Protection	IH Section/Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	FECA Program	IH Section/Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Confined Space Entry Program	IH Section

Part A: Fox AHC Data Call (2 of 5)

Installation (Cont'd)

Installation Name	MTF DMIS ID	Affiliated Location Name	Affiliated Location DMIS ID	Installation Mission	Medical Units assigned to mission
Redstone Arsenal, FAHC	1	N/A	N/A	Occupational Medicine (Medical Surveillance)	IH Section
Redstone Arsenal, FAHC	1	N/A	N/A	Annual Engineering Control Evaluations	IH Section
Redstone Arsenal, FAHC	1	N/A	N/A	Project Design and Review	IH Section
Redstone Arsenal, FAHC	1	N/A	N/A	Annual Child Development Services Audit	IH Section
Redstone Arsenal, FAHC	1	N/A	N/A	Safety and Occ Health Advisory Council	IH Section/Environmental and Public Health
Redstone Arsenal, FAHC	1	N/A	N/A	Initial and annual physical exams	Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Travel Medicine for OCONUS travel	Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Deployment Readiness Physical Exams	Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Treatment of Work related illness or injury	Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Occupational Work Site assessments	Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	DES Initial and periodic exams	Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Chemical Surety mission related exams	Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Hearing Conservation / Audiograms	Occupational Health
Redstone Arsenal, FAHC	1	N/A	N/A	Bloodborne Pathogen	Occupational Health

Part A: Fox AHC Data Call (3 of 5)

Installation (Cont'd)

Installation Name	MTF DMIS ID	Affiliated Location Name	Affiliated Location DMIS ID	Installation Mission	Medical Units assigned to mission
Redstone Arsenal, FAHC	1	N/A	N/A	Child, Youth and School Services (CYS) Inspections	Public Health Nursing
Redstone Arsenal, FAHC	1	N/A	N/A	Tuberculosis Surveillance	Public Health Nursing
Redstone Arsenal, FAHC	1	N/A	N/A	HIV Surveillance	Public Health Nursing
Redstone Arsenal, FAHC	1	N/A	N/A	Rabies Surveillance	Public Health Nursing
Redstone Arsenal, FAHC	1	N/A	N/A	Communicable Disease Surveillance and reporting	Public Health Nursing
Redstone Arsenal, FAHC	1	N/A	N/A	Force Health Promotion Programs - i.e. Influenza	Public Health Nursing
Redstone Arsenal, FAHC	1	N/A	N/A	Member of the 2R2C	Public Health Nursing
Redstone Arsenal, FAHC	1	N/A	N/A	Medical Consultant for CYS Program	Public Health Nursing
Redstone Arsenal, FAHC	1	N/A	N/A	Control of Sexually Transmitted Infections (STIs)	Public Health Nursing
Redstone Arsenal, FAHC	1	N/A	N/A	Sanitation Inspection - Food Facility	Environmental Health
Redstone Arsenal, FAHC	1	N/A	N/A	Pests Management	Environmental Health
Redstone Arsenal, FAHC	1	N/A	N/A	Drinking Water Quality Surveillance	Environmental Health
Redstone Arsenal, FAHC	1	N/A	N/A	Recreational Water Sampling and quality Control Testing	Environmental Health
Redstone Arsenal, FAHC	1	N/A	N/A	Mosquito Surveillance	Environmental Health

Part A: Fox AHC Data Call (4 of 5)

Line Mission Elements

Line Units Served	Unit Mission	Personnel Assigned			
		Officer	Enlisted	RC	CIV
None	None	None	None	None	None
Total		0	0	0	0

*While there are no line units/Commands on Redstone, the Arsenal does have the following Strategic Commands: Army Material, Missile Defense Agency, Space and Missile, Security Assistance, Aviation and Missile Life Cycle, Army Contracting, PEO Aviation, PEO Missile and Space, Futures Command: Future Vertical Lift. Furthermore, there are 6 SES led organizations on RSA (i.e. NASA, MSIC, ATF, FBI, AMRDEC, Futures: APNT). In addition, FAHC does have MTOE assigned personnel to FORSCOM units.

Medical Hold

# Medical hold beds	Line or medical funded?	How do you execute medical hold?	What is your definition of medical hold?
0	N/A	N/A	N/A

Part A: Fox AHC Data Call (5 of 5)

Medical Education and Training

Name of Program	Certified DOD New Starts	Number in Program	Program Length	Non-Military Users	Associated locations	Comments
Family Nurse Practice Clinical Outpatient	0	0	3 months	3	University of Alabama in Huntsville	
Pharmacy Outpatient Clinicals	0	0	5 weeks	4	Auburn University	

Exceptional Family Member Program Summary Report

Cases Summary

MTF Medical Specialties Supporting EFM	Number of EFM Supported
Pediatrics	90
Family Medicine	50
Internal Medicine	35
Behavioral Health	70
Physical Therapy	10

Part B: Relevant Section 703 Report Detail

Facility	Clinic Specialty	Encounters	Evaluated Visits	RVU	Estimated Network Ability to Absorb Workload
AF-CB-BRANDON COMM CLINIC-MIL	ORTHOPEDIC CLINIC	162	146	424	Green
AHC DUNHAM-CARLISLE BARRACKS	BEHAVIORAL HEALTH CLINIC	2,565	398	6,241	Green
AHC DUNHAM-CARLISLE BARRACKS	PT/OT	5,234	1,244	12,598	Green
AHC DUNHAM-CARLISLE BARRACKS	GASTROENTEROLOGY CLINIC	1	1	0	Green
AHC DUNHAM-CARLISLE BARRACKS	PULMONARY DISEASE CLINIC	1	0	0	Green
AHC DUNHAM-CARLISLE BARRACKS	PRIMARY CARE CLINIC	1	0	0	Green
AHC FOX-REDSTONE ARSENAL	BEHAVIORAL HEALTH CLINIC	6,937	2,605	21,251	Yellow
AHC FOX-REDSTONE ARSENAL	PT/OT	6,203	1,395	11,468	Green

Facility	Clinic Specialty	Encounters	Evaluated Visits	RVU	Network Capabilities with Absorbed Workload
AF-C-9th MED GRP-BEALE	BEHAVIORAL HEALTH CLINIC	7,487	2,565	13,211	Yellow
	OB/GYN CLINIC	1,084	799	2,363	Yellow
	PEDIATRIC CLINIC	9,506	6,054	13,537	Yellow
AHC FOX-REDSTONE ARSENAL	BEHAVIORAL HEALTH CLINIC	6,937	2,605	21,251	Yellow

Part B: Relevant Section 703 Report Detail

Facility	Military Service	Product Line	Direct Care Full Cost	Direct Care SRVU (GPCI)	Direct Care Full Cost / SRVU	Direct Care SRVU Cost Ratio
AHC FOX-REDSTONE ARSENAL	A	IMSUB	\$112,818	\$1,741	\$65	1.8
	A	MH	\$2,046,644	\$19,102	\$107	3.0
	A	OPTOM	\$1,089,627	\$19,318	\$56	1.6
	A	ORTHO	\$715,293	\$10,230	\$70	2.0
	A	OTHER	\$926,846	\$6,038	\$154	4.3
AHC GUTHRIE-DRUM	A	DERM	\$185,693	\$3,894	\$48	1.3
	A	IMSUB	\$496,601	\$7,460	\$67	1.9
	A	MH	\$6,912,077	\$73,039	\$95	2.6
	A	OBGYN	\$3,825,082	\$35,645	\$107	3.0
	A	ORTHO	\$6,867,139	\$112,432	\$61	1.7
	A	OTHER	\$2,399,128	\$34,758	\$69	1.9

Markets	Inpatient		Ambulatory		Provider Workload Adjustment	
	Reported wRVU	Adjusted w/RVU	Reported wRVU	Adjusted w/RVU	Inpatient only	Combined Amb & Inpt
0001 – AHC FOX-REDSTONE ARSENAL	258	305	77,266	77,266	18%	0.1%

Part C: DHA TRICARE Health Plan Network Review



Information Briefing Network Capabilities Alabama Prime Service Areas

19 February 2019





Problem Statement

Request by NDAA 703 Workgroup to provide an assessment of the capability of the purchased care network to absorb clinic workload and enrollment currently being provided at **AHC Fox-Redstone**



Methodology Overview

- Using M2/MDR workload data, THP quantifies MTF capabilities/capacity/enrollment projected to shift to Purchased Sector Care (PSC) Market
 - Market is defined as a 60-minute drive time from MTF

- Utilizing workload data provided by THP, MCSC identifies/quantifies current PSC capabilities/capacity to absorb MTF workload

- THP summarizes ability of PSC to meet the new demand for services projected to shift from the MTF to PSC

LEGEND:

- **Green:** No anticipated problems meeting workload with ATC standards.
- **Yellow:** Current or Potential for increased appointment wait time and/or drive time.
- **Red:** Anticipate exceeding appointment wait time and/or drive time standards.



PSC Assessment

AHC Fox - Redstone PSA

Civilian Inpatient Network Capabilities

MCSC ASSESSMENT OF CIVILIAN NETWORK CAPABILITIES

- **Primary Care:** Current capabilities: (**green**), Capabilities with absorbed workload: (**green**)
- **Mental Health:** Current capabilities: (**green**), Capabilities with absorbed workload: (**yellow**)
- **Optometry:** Current capabilities: (**green**), Capabilities with absorbed workload: (**green**)
- **Physical Therapy:** Current capabilities: (**green**), Capabilities with absorbed workload: (**green**)

Considerations:

- After a review of Network Primary Care Managers (PCMs) within a 30 minute drive time, 174 PCMs are currently accepting and have capacity for new patients.
- There are 7 network facilities within drive time of Redstone Arsenal that offer like services currently provided by the MTF with more than adequate access to care.
- When shifting non-primary care workload to the network, a phased approach should be developed.
- There are 102 MH providers contracted; however, MH is currently just over access standards, 29.5 avg days to care. Adding more MH to the network could possibly increase days to care.
- Case managed enrollees should have a warm hand-off to the MCSC.

AHC Fox - Redstone TRICARE Non-AD MTF Enrollees

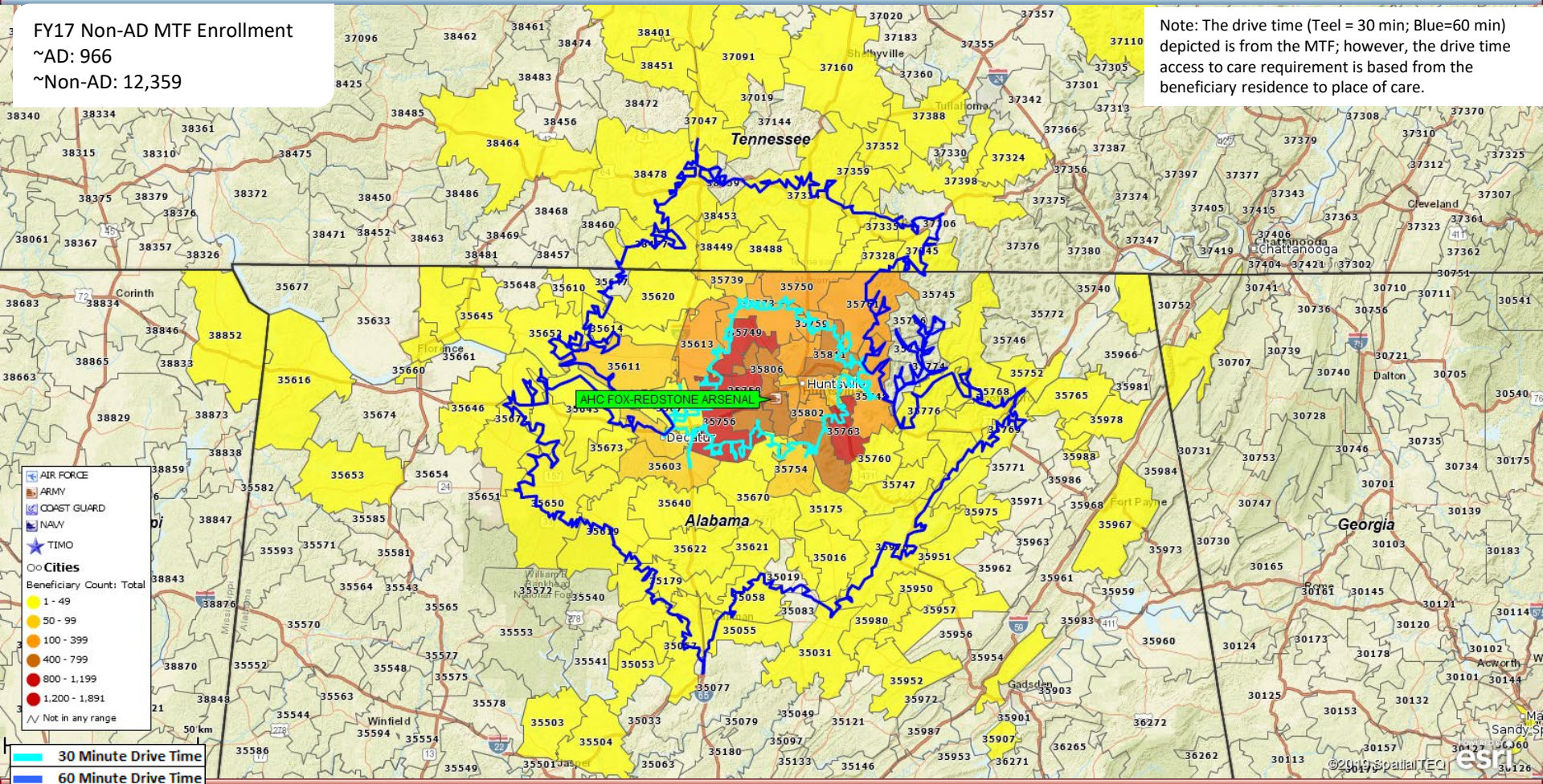


FY17 Non-AD MTF Enrollment

~AD: 966

~Non-AD: 12,359

Note: The drive time (Teal = 30 min; Blue=60 min) depicted is from the MTF; however, the drive time to access to care requirement is based from the beneficiary residence to place of care.





MHS Section 703 Workgroup

AHC Fox-Redstone Arsenal

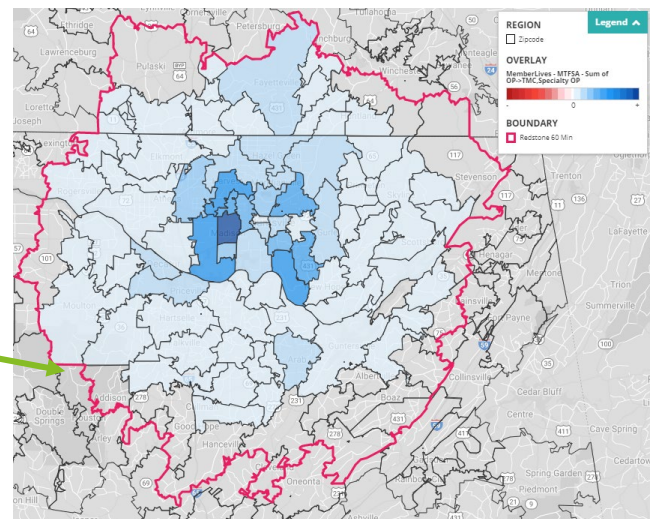
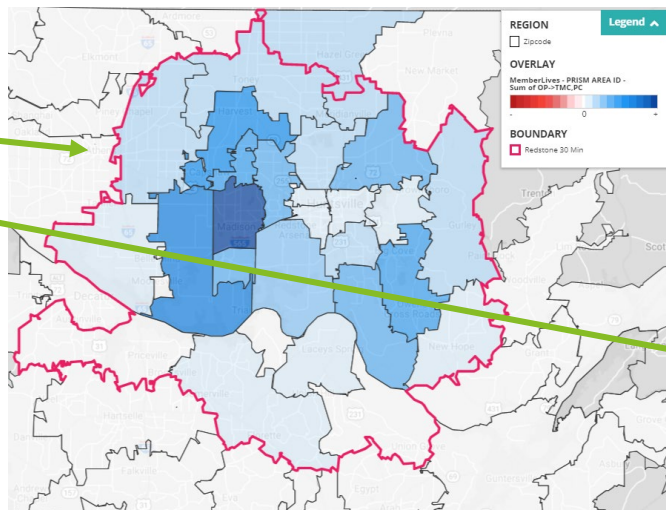
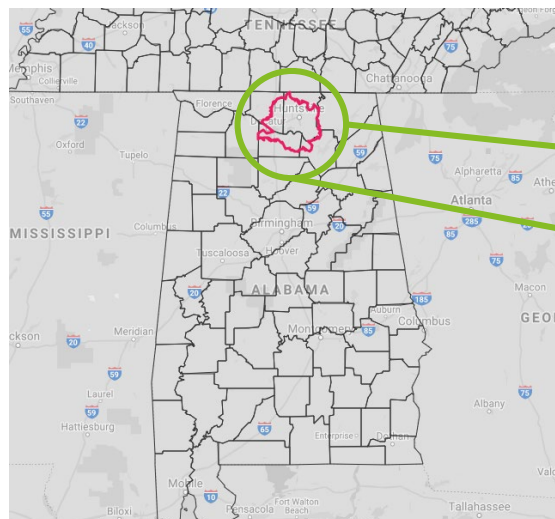
10 April 2019

Network Assessment: Fox-Redstone Arsenal (1 of 3)

Scenario: Fox-Redstone Arsenal is being considered for conversion from outpatient / ambulatory clinic to Active Duty-Only Clinic

30-Minute Drive-Time Boundary

60-Minute Drive-Time Boundary



Key Takeaway:

- 96% of non-AD MTF Prime & Plus beneficiaries are living within the 30-minute drive-time boundary for Primary Care, concentrated around the MTF
- 100% of MTF Prime, Reliant & Medicare Eligible beneficiaries are living within the 60-minute drive-time boundary for Specialty Care, concentrated around the MTF

Primary Care Impacted Beneficiaries	Within 30 min	Within 60 min	Outside 60 min
Non-AD MTF Prime ¹	10,850	197	0
Plus	133	6	0
Total	10,983	203	0

1: Includes 9 Medicare Eligible MTF Prime beneficiaries

Specialty OP Impacted Beneficiaries	Within 30 min	Within 60 min	Outside 60 min
MTF Prime ²	11,810	1,186	0
Reliant	210	59	0
Medicare Eligible	6,836	3,106	0
Total	18,855	4,352	0

2: Includes 12 Medicare Eligible MTF Prime beneficiaries

Note: To estimate the geographic market within a 30-minute, and 60-minute, drive time of the MTF, we assumed an average driving speed of 30 MPH, and thus a 15 mile radius for the 30-minute standard, and a 40-mile radius for the 60-minute standard, around the Zip code of the MTF was determined as the geographic market

Network Assessment: Fox-Redstone Arsenal (2 of 3)

The potential impact of new MHS Beneficiaries on the total population is well below the 10% threshold for primary care and well below 10% for specialty care and thus will not materially impact supply and demand of services

Primary Care: Non-AD MTF Prime, and Plus Population

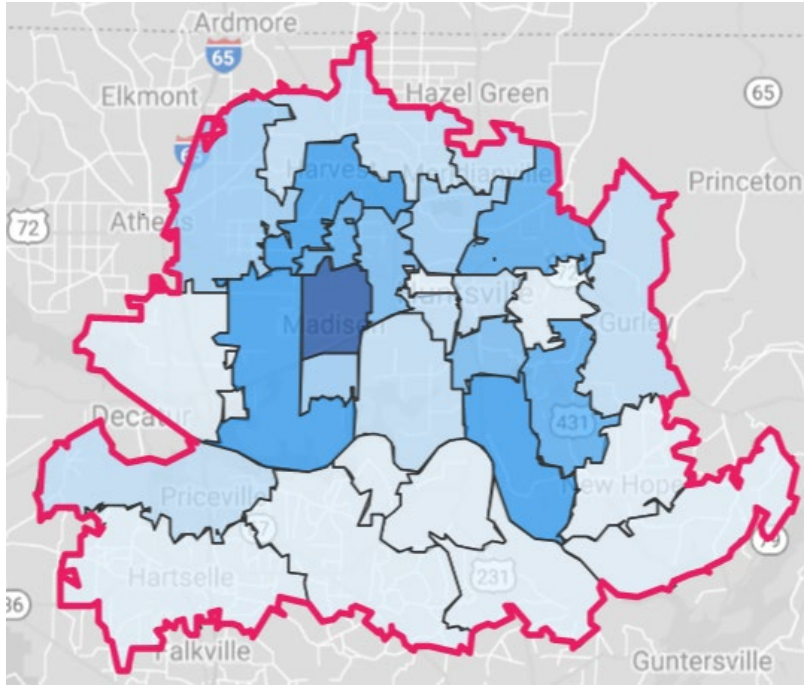
Age Group	MHS Target Population	% of Total MHS Target Population	Population Total	% of Population Total	Target Population Introduced
~27% of total	0 to 4	421	24,665	5.8%	1.7%
	5 to 14	1,775	53,136	12.5%	3.3%
	15 to 17	819	16,697	3.9%	4.9%
~21% of total	18 to 24	1,049	40,328	9.5%	2.6%
	25 to 34	355	59,087	13.9%	0.6%
	35 to 44	940	53,180	12.5%	1.8%
~52% of total	45 to 64	5,694	115,550	27.1%	4.9%
	65 and over	132	63,053	14.8%	0.2%
	Total	11,186	425,696	100.00%	2.6%

Specialty OP: MTF Prime, Reliant, and Medicare Eligible Population

Age Group	MHS Target Population	% of Total MHS Target Population	Population Total	% of Population Total	Target Population Introduced
~14% of total	0 to 4	450	56,407	6.0%	0.8%
	5 to 14	1,896	119,501	12.6%	1.6%
	15 to 17	897	37,130	3.9%	2.4%
~15% of total	18 to 24	1,274	82,307	8.7%	1.5%
	25 to 34	673	124,442	13.1%	0.5%
	35 to 44	1,477	116,889	12.3%	1.3%
~71% of total	45 to 64	6,961	254,043	26.8%	2.7%
	65 and over	9,579	156,474	16.5%	6.1%
Total	23,207	100.0%	947,193	100.00%	2.5%

Fox-Redstone Arsenal: Network Adequacy Analysis (1 of 4)

Primary Care



Key


- = 15-mile (30-minute) boundary
- = Density of beneficiaries by zip code

- The depicted geography represents a 15-mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 46 zip codes** and **6 partial counties** (*Jackson, Lawrence, Limestone, Madison, Marshall, Morgan*)
- **Of the 11,186 impacted primary care beneficiaries** attributed to Fox-Redstone Arsenal **~96% are represented within the 15-mile radius** boundary

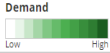
	Number of Practice Sites	Number of Physicians
Family Practice	101	114
Internal Medicine	57	63
Pediatrics	17	40
Grand Total	175	217

Network Adequacy Evaluation: Fox-Redstone Arsenal (2 of 4)

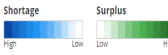
Commercial primary care providers within the 30-minute drive-time *would be challenged to absorb the incremental demand* from beneficiaries who are being transitioned out of the MTF.



Specialty	Total	Jackson	Lawrence	Limestone	Madison	Marshall	Morgan
General/Family Practice	293	21	7	23	164	38	40
Internal Medicine	143	7	2	7	86	14	27
Pediatrics	103	5	2	7	63	12	14



Specialty	Total	Jackson	Lawrence	Limestone	Madison	Marshall	Morgan
General/Family Practice	360	22	14	43	186	43	52
Internal Medicine	268	19	11	31	135	34	38
Pediatrics	127	8	5	15	63	18	18



Specialty	Total	Jackson	Lawrence	Limestone	Madison	Marshall	Morgan
General/Family Practice	(67)	(1)	(7)	(20)	(22)	(5)	(12)
Internal Medicine	(125)	(12)	(9)	(24)	(49)	(20)	(11)
Pediatrics	(24)	(3)	(3)	(8)	0	(6)	(4)

Current Supply

- The commercial network primary care provider supply is the greatest in Madison county, where ~86% of beneficiaries reside

Forecasted Demand

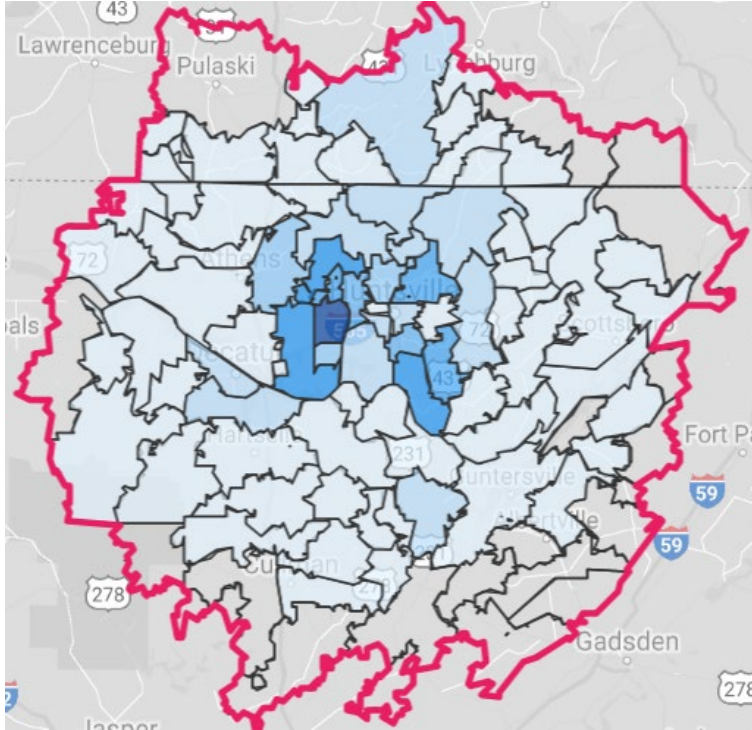
- Population growth was 8.2% over the past 5 years (2014 – 2018) & is forecasted to grow moderately at 3.3% for the next five years (2019 to 2023)

Expected Shortage/Surplus

- Given the projected shortage across primary care providers, **the network would be challenged to absorb incremental demand** from impacted beneficiaries

Fox-Redstone Arsenal: Network Adequacy Analysis (3 of 4)

Specialty Care



- The above geography represents a 40-mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 174 zip codes, 4 complete counties** (*Limestone, Madison, Marshall, Morgan*) **and 14 partial counties** (*Blount, Colbert, Cullman, Dekalb, Etowah, Jackson, Lauderdale, Lawrence, Winston, Bedford, Franklin, Giles, Lincoln, Moore*)
- **Of the 23,207 impacted specialty care beneficiaries** attributed to Fox-Redstone Arsenal, **100% are represented within the 40-mile radius** boundary


Key

- = 40-mile (60-minute) boundary
- = Density of beneficiaries by zip code

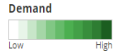
	Number of Practice Sites	Number of Physicians
Psychiatry	35	49
Grand Total	35	49

Network Adequacy Evaluation: Fox-Redstone Arsenal (2 of 5)

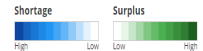
Commercial specialty care providers within the 60-minute drive-time *could potentially absorb the incremental demand* from beneficiaries who are being transitioned out of the MTF. The network *would be challenged to maintain this level adequacy over time* (2019 to 2023)



Specialty ▼	Total	Cullman	Jackson	Limestone	Madison	Marshall	Morgan	Lincoln
Psychiatry	64	3	2	0	40	3	16	0



Specialty ▼	Total	Cullman	Jackson	Limestone	Madison	Marshall	Morgan	Lincoln
Psychiatry	122	8	6	14	60	12	18	4



Specialty ▼	Total	Cullman	Jackson	Limestone	Madison	Marshall	Morgan	Lincoln
Psychiatry	(58)	(5)	(4)	(14)	(20)	(9)	(2)	(4)

Current Supply

- The commercial network's psychiatry provider supply is greatest in Madison county, where ~73% of impacted beneficiaries reside

Forecasted Demand

- Population growth was 5.3% over the past 5 years (2014 - 2018 & is forecasted to grow moderately at 2.6% growth for the next five years (2019 to 2023)

Expected Shortage/Surplus

- Given the projected shortage across psychiatry providers, **the network would be challenged to absorb incremental demand** from impacted beneficiaries

Fox-Redstone Arsenal: Targeted Practice Profiles (1 of 3)

Based on the number of primary care practices accepting Tricare or other government-sponsored insurance and offering after hours care, we expect a large number of providers to meet MHS access standards

Primary Care Practice Profiles

Practice Site Size	Number of Practice Sites	Average Physicians per Site
Small (1-4)	167	1.2
Medium (5-9)	7	6.6
Large (10+)	1	10.0
Grand Total	175	1.6

Practice Name	Monthly Extended Hours
Huntsville Hospital Internal Medicine Hospitalist	105.0
American Family Care	33.0
Phoenix Emergency Care	15.0
Urgent Med Care	10.0
Urgent Medicare Meridianville	10.0
Urgent Medicare	10.0
Careplus Of Huntsville	6.0
Medical East Urgent Care	5.0
Huntsville Hospital Physicians Care	5.0
Angela R Sommerset MD	4.0
Crestwood Family Practice	4.0
Grand Total	207.0

HS Alignment	Number of Practices	Number of Physicians
Other	11	28
Unknown	152	167
Community health systems inc	10	11
Uab health system	2	11
Grand Total	175	217

Hospital Alignment	Number of Practice Sites	Number of Physicians
The Healthcare Authority Of The City Of H	62	122
(Aligned to Multiple Hospitals)	49	47
Crestwood Medical Center	32	31
Uab Highlands Hospital	1	8
Decatur Morgan Hospital	3	5
Athens Limestone Hospital	3	3
Decatur Morgan Hospital West Campus	1	1
Eliza Coffee Memorial Hospital	1	
Cullman Regional Medical Center	1	
Huntsville Hospital	18	
Southwest Medical Center	1	
Dekalb Regional Medical Center	3	
Grand Total	175	217

Fox-Redstone Arsenal: Targeted Practice Profiles (2 of 3)

Based on the number of Psychiatry practices accepting Tricare or other government-sponsored insurance and offering after hours care, we do not expect a number of providers to MHS access standards

Psychiatry Practice Profiles

Practice Site Size	Number of Practice Sites	Average Physicians per Site
Small (1-4)	34	1.6
Medium (5-9)	1	5.0
Grand Total	35	1.7

Practice Name	Monthly Extended Hours
Behavioral Scientist Of Alabama	5.0
Medical Centers Behavioral Health Clinic	4.0
VA Medical Center Guntersville Community Based Outpatient Clinic	3.0
Wellstone	2.0
Rodrick R Gregory MD PC	1.0
Grand Total	15.0

HS Alignment	Number of Practices	Number of Physicians
Other	1	1
Unknown	34	48
Grand Total	35	49

Hospital Alignment	Number of Practice Sites	Number of Physicians
(Aligned to Multiple Hospitals)	23	35
The Healthcare Authority Of The City Of H	5	9
Crestwood Medical Center	2	4
Birmingham Va Medical Center	1	1
St Thomas River Park Hospital	1	
Helen Keller Hospital	1	
Huntsville Hospital	2	
Grand Total	35	49

Fox-Redstone Arsenal: Targeted Practice Profiles (3 of 3)

While ability and willingness to accept TRICARE patients must be confirmed, the vast majority of providers in the Fox-Redstone Arsenal market already accept Tricare or other government-sponsored insurance, and many are already contracted to provide services to TRICARE beneficiaries

Primary Care Providers

Likelihood of offering services to TRICARE members	Number of Sites	Sum of Physicians
Contracted with TRICARE	123	161
High Likelihood	0	0
Medium Likelihood	44	47
Low Likelihood	8	9
Grand Total	175	217

Psychiatry Care Providers

Likelihood of offering services to TRICARE members	Number of Sites	Sum of Physicians
Contracted with TRICARE	4	18
High Likelihood	0	0
Medium Likelihood	24	30
Low Likelihood	5	1
Grand Total	35	49

Contracted Practice Sample	Specialty
Allman Family Medicine	Primary Care
Blossomwood Medical	Primary Care
Madison Primary Care	Primary Care
Tender Care Pediatrics Crestwood	Primary Care
Whitesburg Family Medicine	Primary Care
Crestwood Family Practice	Primary Care
Clinton S Williams MD	Primary Care
Eric B Wells MD	Primary Care
Valley Behavioral Services	Psychiatric
Huntsville Neuropsychiatric Services	Psychiatric
Thrive Alabama	Psychiatric
Huntsville Psychiatry PC	Psychiatric

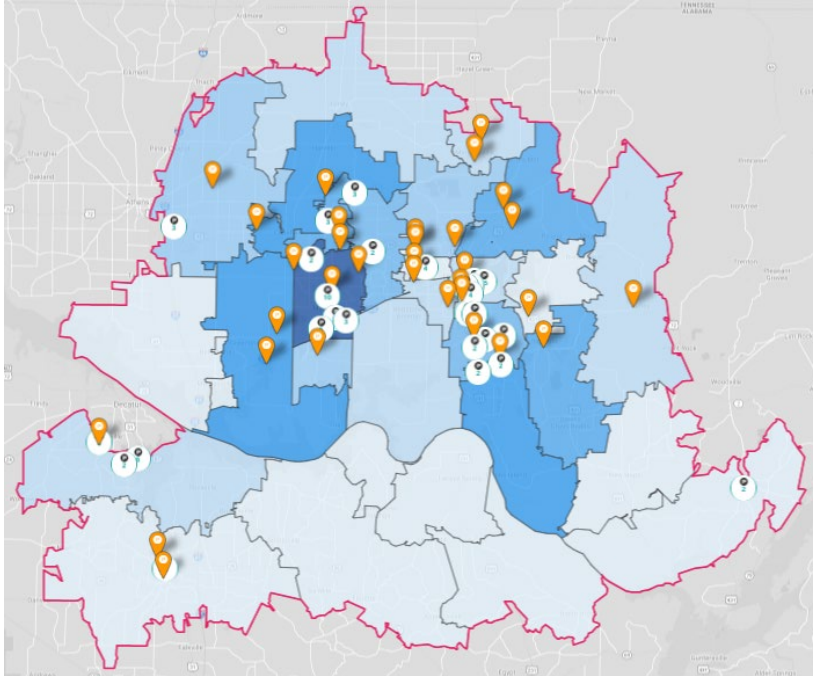
- Contracted with TRICARE: Providers are currently contracted with Humana to provide services to TRICARE beneficiaries
- High Likelihood: Providers are connected to organizations currently providing services to TRICARE beneficiaries
- Medium Likelihood: Providers are accepting Medicare and/or Medicaid
- Low Likelihood: Providers are neither providing Medicare nor Medicaid

Appendix A

1. Alternate Slide

Fox-Redstone Arsenal: Network Adequacy Analysis (1 of 4)

Primary Care



Key

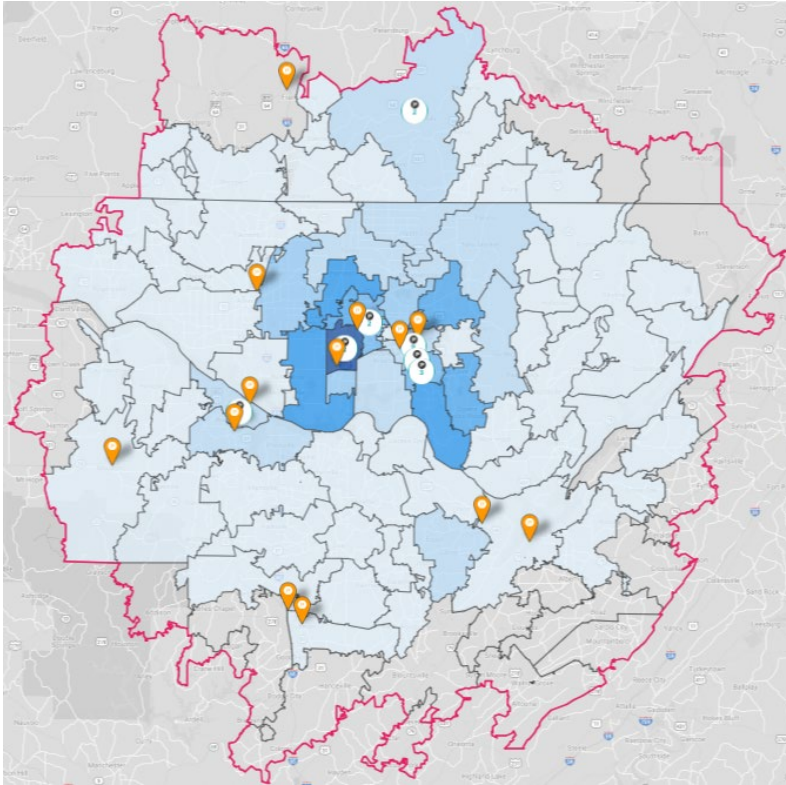
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- The depicted geography represents a 15-mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 46 zip codes** and **6 partial counties** (*Jackson, Lawrence, Limestone, Madison, Marshall, Morgan*)
- **Of the 11,186 impacted primary care beneficiaries** attributed to Fox-Redstone **~96% are represented within the 15-mile radius boundary**

	Number of Practice Sites	Number of Physicians
Family Practice	101	114
Internal Medicine	57	63
Pediatrics	17	40
Grand Total	175	217

Fox-Redstone Arsenal: Network Adequacy Analysis (3 of 4)

Specialty Care



Key

- = 40-mile (60-minute) boundary
- = Density of beneficiaries by zip code

- The above geography represents a 40-mile radius, which was used due to this geography being an **urban area**
- The identified drive time **includes 174 zip codes, 4 complete counties** (*Limestone, Madison, Marshall, Morgan*) **and 14 partial counties** (*Blount, Colbert, Cullman, Dekalb, Etowah, Jackson, Lauderdale, Lawrence, Winston, Bedford, Franklin, Giles, Lincoln, Moore*)
- **Of the 23,207 impacted specialty care beneficiaries** attributed to Fox-Redstone, **100% are represented within the 40-mile radius boundary**

	Number of Practice Sites	Number of Physicians
Psychiatry	35	49
Grand Total	35	49

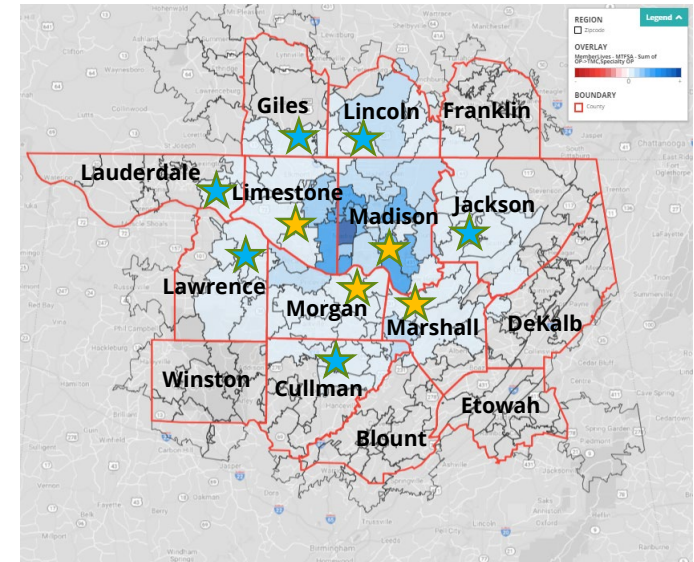
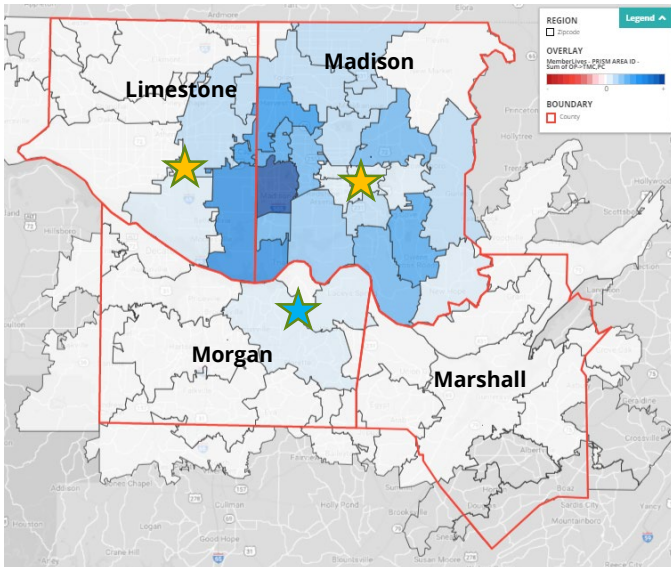
Network Assessment: Fox-Redstone Arsenal (3 of 3)

The table below breaks out the potentially impacted TRICARE beneficiaries by county of residence to determine the geography for a network adequacy analysis that conservatively estimates the appropriate drive-time standards for the specific scenario under evaluation

County	Alabama						Tennessee					
	Cullman	DeKalb	Jackson	Lauderdale	Lawrence	Limestone	Madison	Marshall	Morgan	Franklin	Giles	Lincoln
Primary Care (non-AD MTF Prime & Plus)	0	0	0	0	0	1,540	9,564	0	82	0	0	0
	0.0%	0.0%	0.0%	0.0%	0.0%	13.8%	85.5%	0.0%	0.7%	0.0%	0.0%	0.0%
Specialty OP (MTF Prime, Reliant, & Medicare Eligible)	454	8	300	88	106	2,646	16,923	785	1,379	22	115	380
	2.0%	0.04%	1.3%	0.4%	0.5%	11.4%	72.9%	3.4%	5.9%	0.1%	0.5%	1.6%

30-Minute Drive-Time Boundary

60-Minute Drive-Time Boundary



Primary Geography for Evaluation:

- Primary Care Services:
 - Limestone and Madison County
- Specialty Care Services:
 - Limestone, Madison, Marshall and Morgan Counties

Secondary Geography for Evaluation:

- Primary Care Services:
 - Morgan County
- Specialty Care Services:
 - Cullman Jackson, Lauderdale, Lawrence, Giles and Lincoln Counties

Primary Network Adequacy Evaluation

Secondary Network Adequacy Evaluation

Part E: P4I Measures (1 of 17)

MHS Dashboard - AHC FOX-REDSTONE ARSENAL



Filter

All CI RMG TRN My

Export

View as of

Apply Clear

Layout

Go back to: [MHS](#) > [RHC-A](#)

Readiness- **Medically** Ready Force

Individual Medical Readiness
(IMR)

Current Data Date

Freq of Update

Quarterly



Deployment Limiting Med/Dent Condition to fit

Click documentation icon for measure details



Percent of Providers Meeting KSAs for General Surgery

Click documentation icon for measure details



Percent of Providers Meeting KSAs for Orthopedic Surgery

Click documentation icon for measure details



Part E: P4I Measures (2 of 17)

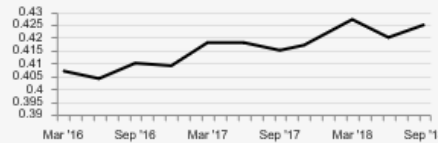
Better Health- **Improve** Well-Being

Health Related
Quality of Life

Current Data Date

Freq of Update
Annually

Obesity Prevalence in Adults
42.5 %

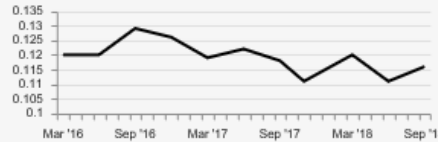


Current Data Date
Sep '18

Freq of Update
Quarterly

Lower is better

Obesity Prevalence in Children
11.6 %

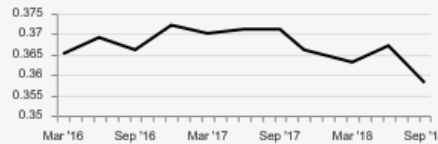


Current Data Date
Sep '18

Freq of Update
Quarterly

Lower is better

Overweight Prevalence
in Adults
35.8 %

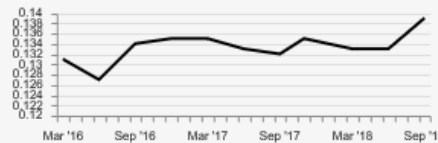


Current Data Date
Sep '18

Freq of Update
Quarterly

Lower is better

Overweight Prevalence
in Children
13.9 %

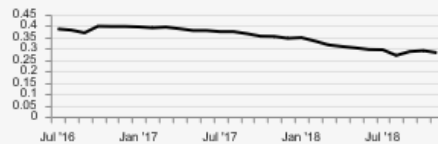


Current Data Date
Sep '18

Freq of Update
Quarterly

Lower is better

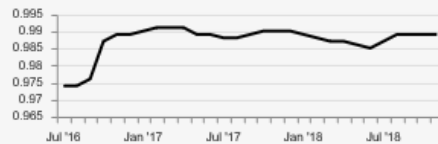
Cessation Counseling
Amongst Tobacco Users
28.0 %



Current Data Date
Nov '18

Freq of Update
Monthly

Tobacco Use Assessment
98.9 %



Current Data Date
Nov '18

Freq of Update
Monthly

Part E: P4I Measures (3 of 17)

Better Care- **Improve** Clinical Outcomes

Risk Adjusted Mortality
(All Cause)



Current Data Date

Freq of Update

Quarterly

Lower is better

Inpatient: Recommend
Hospital (Satisfaction)



Current Data Date

Freq of Update

Quarterly

Outpatient Provider
Communication

85.04 %



Current Data Date

Jun '18

Freq of Update

Quarterly

Part E: P4I Measures (4 of 17)

Better Care- **Improve** Safety

Catheter-Associated

Urinary Tract Infections - SIR



Current Data Date

Freq of Update

Quarterly

Lower is better

Central Line–Associated

Bloodstream Infections - SIR



Current Data Date

Freq of Update

Quarterly

Lower is better

WSS (Wrong Site Surgery)



Current Data Date

Freq of Update

Quarterly

Lower is better

URFO (Unintended

Retained Foreign Objects)



Current Data Date

Freq of Update

Quarterly

Lower is better

NSQIP (30 Day) All Case

Morbidity Index

[Click to view the report](#)

NSQIP (30 Day) All Case

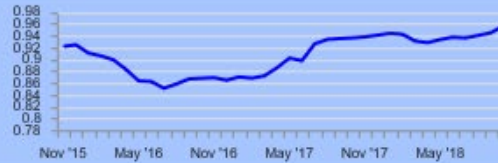
Mortality Index

[Click to view the report](#)

Part E: P4I Measures (5 of 17)

Better Care- **Improve** Condition-based Quality Care

Diabetes A1c Testing
95.57 %



Current Data Date
Oct '18

Freq of Update
Monthly

Low Back Pain Imaging Studies
79.49 %



Current Data Date
Oct '18

Freq of Update
Monthly

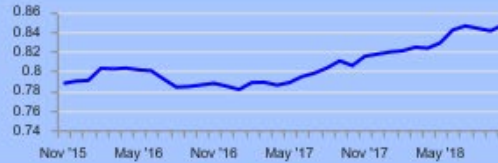
Children with Pharyngitis
Appropriate Testing
94.20 %



Current Data Date
Oct '18

Freq of Update
Monthly

HEDIS Breast Cancer
Screening
84.66 %



Current Data Date
Oct '18

Freq of Update
Monthly

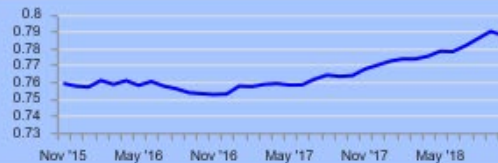
HEDIS Cervical Cancer
Screening
75.74 %



Current Data Date
Oct '18

Freq of Update
Monthly

HEDIS Colon Cancer
Screening
78.77 %



Current Data Date
Oct '18

Freq of Update
Monthly

Part E: P4I Measures (6 of 17)

7-Day Mental
Health Follow-Up
60.98 %



Current Data Date
Oct '18

Freq of Update
Monthly

HEDIS All Cause
Readmissions



Current Data Date

Freq of Update
Monthly

Lower is better

Well Child
79.07 %



Current Data Date
Oct '18

Freq of Update
Monthly

IQI #33 Primary Cesarean Section



Current Data Date

Freq of Update
Quarterly

Lower is better

Postpartum Hemorrhage



Current Data Date

Freq of Update
Quarterly

Lower is better

Unexpected Newborn
Complication #716



Current Data Date

Freq of Update
Quarterly

Lower is better

Part E: P4I Measures (7 of 17)

Better Care- **Improve** Comprehensive Primary Care

Days to Third Next Available
24 Hour Appointment

1.17



Current Data Date

Dec '18

Freq of Update

Monthly

Lower is better

Days to Third Next Available
Future Appointment

5.51



Current Data Date

Dec '18

Freq of Update

Monthly

Lower is better

Potentially Recapturable
PC Leakage to the Network

13.88 %



Current Data Date

Sep '18

Freq of Update

Monthly

Lower is better

PCM Continuity

70.22 %



Current Data Date

Dec '18

Freq of Update

Monthly

Part E: P4I Measures (8 of 17)

Better Care- Optimize & Standardize Access

Percent of Direct Care Enrollees
with Secure Messaging

68.82 %



Current Data Date
Dec '18

Freq of Update
Monthly

SM Response Time
One Business Day

90.00 %



Current Data Date
Dec '18

Freq of Update
Monthly

Satisfaction with
Getting Care When Needed

81.71 %



Current Data Date
Sep '18

Freq of Update
Quarterly

Specialty Care:
Referral Order to Book

4.32



Current Data Date
Oct '18

Lower is better

Freq of Update
Monthly

Specialty Care:
Booked to Actual Appt

5.20



Current Data Date
Oct '18

Lower is better

Freq of Update
Monthly

Part E: P4I Measures (9 of 17)

Ambulatory Specialty Care

Leakage

78.7 %



Current Data Date

Oct '18

Lower is better

Freq of Update

Monthly

Active Duty Days to Primary Care Appointments

0.39



Current Data Date

Dec '18

Lower is better

Freq of Update

Monthly

Active Duty Days to Specialty Care Appointments

20.91



Current Data Date

Dec '18

Lower is better

Freq of Update

Monthly

MEB Stage Timeliness

Click documentation icon for measure details



Part E: P4I Measures (10 of 17)

Better Care - **Improve** Regulatory Compliance

American Council for Graduate Medical Education (ACGME) Accreditation Status

Click documentation icon for measure details



Accreditation for DoD Clinical Laboratories

Click documentation icon for measure details



Joint Commission Accreditation

Click documentation icon for measure details



Part E: P4I Measures (11 of 17)

Lower Cost - Improve Stewardship

Per Member Per Month

-2.07 %



Current Data Date

Sep '18

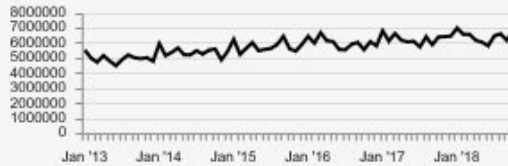
Lower is better

Freq of Update

Monthly

Total Purchased Care Cost

N/A



Current Data Date

Oct '18

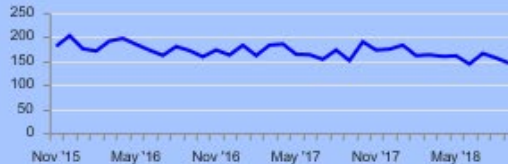
Lower is better

Freq of Update

Monthly

Private Sector Care Cost
per Prime Enrollee

-1.74 %



Current Data Date

Sep '18

Lower is better

Freq of Update

Monthly

Total Empanelment

-0.1 %



Current Data Date

Nov '18

Lower is better

Freq of Update

Monthly

Pharmacy Percent Retail Spend

31.7 %



Current Data Date

Nov '18


Lower is better

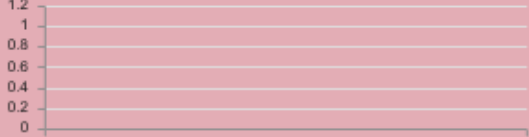

Freq of Update

Monthly

Part E: P4I Measures (12 of 17)

Active Duty Specialty Care
Provider Efficiency

0 % 



Current Data Date
Jun '18

Freq of Update
Quarterly

Overall Occupancy Rate (US) No data is currently available

ICU Occupancy Rate (US) No data is currently available

Enterprise Support Activity (ESA) Net Benefit

Click documentation icon for measure details 

Part E: P4I Measures (15 of 17)

Better Care-**Improve** Condition-based Quality Care

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC FOX- REDSTONE ARSENAL
Diabetes A1c Testing	10/2018	2/2019	< 90.54%	>= 90.54%	>= 93.37%	>= 94.89%	Current ^h Prior ^o 95.57 % 94.43 % Performance Trend ^ 2
Low Back Pain	10/2018	2/2019	< 73.91%	>= 73.91%	>= 78.57%	>= 82.98%	Current ^o Prior ^o 79.49 % 79.51 % Performance Trend v 1
Children w/Pharyngitis	10/2018	2/2019	< 86.86%	>= 86.86%	>= 90.61%	>= 94.12%	Current ^h Prior ^o 94.20 % 94.03 % Performance Trend ^ 4
Breast Cancer Screening	10/2018	2/2019	< 73.55%	>= 73.55%	>= 77.49%	>= 81.04%	Current ^h Prior ^o 84.66 % 84.06 % Performance Trend ^ 1
Cervical Cancer Screening	10/2018	2/2019	< 75.91%	>= 75.91%	>= 79.02%	>= 82.48%	Current ^h Prior ^h 75.74 % 74.46 % Performance Trend ^ 7
Colon Cancer Screening	10/2018	2/2019	< 63.34%	>= 63.34%	>= 70.21%	>= 74.7%	Current ^h Prior ^h 78.77 % 78.99 % Performance Trend v 1

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	Current ^v Prior ^v
7-Day Mental Health	10/2018	2/2019	< 51.72%	>= 51.72%	>= 62.9%	>= 69.68%	60.98 % 56.41 % Performance Trend ^ 3
All Cause Readmissions Lower is better	-	2/2019	-	-	-	-	Current ^o Prior ^o - - Performance Trend - -
Well Child	10/2018	2/2019	< 81.9%	>= 81.9%	>= 86.59%	>= 89.81%	Current ^h Prior ^h 79.07 % 80.00 % Performance Trend v 3
IQI #33 Primary Cesarean Section Lower is better	-	4/2019	-	-	-	-	Current ^o Prior ^o - - Performance Trend - -
Postpartum Hemorrhage Lower is better	-	4/2019	-	-	-	-	Current ^o Prior ^o - - Performance Trend - -
Unexpected Newborn Complication #716 Lower is better	-	4/2019	-	-	-	-	Current ^o Prior ^o - - Performance Trend - -

Part E: P4I Measures (16 of 17)

Better Care- Improve Comprehensive Primary Care

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC FOX-REDSTONE ARSENAL
24 Hour Appts Lower is better	12/2018	2/2019	>1.50 Days	<=1.5 Days	<=1 Days	<=0.83 Days	Current ^Y 1.17 Prior ^Q 0.72 Performance Trend 2
Future Appts Lower is better	12/2018	2/2019	>8 Days	<=8 Days	<=7 Days	<=2.3 Days	Current ^Q 5.51 Prior ^Q 5.32 Performance Trend 4
PC Leakage (Recap) Lower is better	9/2018	2/2019	>= 12.00%	< 12.00%	<= 8.00%	<= 3.00%	Current ^H 13.88 % Prior ^Y 11.80 % Performance Trend 1
PCM Continuity	12/2018	2/2019	< 55%	>= 55%	>= 65%	>= 75%	Current ^Q 70.22 % Prior ^Q 67.77 % Performance Trend 2

Better Care- Optimize & Standardize Access

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC FOX-REDSTONE ARSENAL
SM Enrollment	12/2018	2/2019	<37%	>=37%	>=50%	>=75%	Current ^Q 68.82 % Prior ^Q 67.96 % Performance Trend 1
SM Response Time 1 Day	12/2018	2/2019	<70%	>=70%	>=80%	>=87%	Current ^H 90.00 % Prior ^Q 82.71 % Performance Trend 1

Getting Care When Needed	9/2018	2/2019	<81.20%	>=81.20%	>=84.40%	>=87.20%	Current ^Y 81.71 % Prior ^Y 83.28 % Performance Trend 2
Specialty: Referral to Book Lower is better	10/2018	2/2019	>4 Days	<=4 Days	<=3 Days	<=1 Day	Current ^H 4.32 Prior ^H 5.09 Performance Trend 1
Specialty: Booked to Appt Lower is better	10/2018	2/2019	>24 Days	<=24 Days	<=15 Days	<=7.5 Days	Current ^H 5.20 Prior ^H 4.80 Performance Trend 1
Amb Specialty Care Leakage Lower is better	10/2018	2/2019	> 23.7%	<= 23.7%	<= 10.7%	<= 2.0%	Current ^H 78.7 % Prior ^H 73.8 % Performance Trend 2
AD: Days To Primary Care Lower is better	12/2018	2/2019	>1.5 Days	<=1.5 Days	<=1 Days	<=0.83 Days	Current ^H 0.39 Prior ^H 0.47 Performance Trend 1
AD: Days To Specialty Care Lower is better	12/2018	2/2019	>24 Days	<=24 Days	<=15 Days	<=7.5 Days	Current ^Y 20.91 Prior ^Y 20.23 Performance Trend 5
MEB Stage Timeliness	-	2/2019	-	-	-	-	Current ^H - Prior ^H - Performance Trend -

Part E: P4I Measures (17 of 17)

Better Care - Improve Regulatory Compliance

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC FOX-REDSTONE ARSENAL	Current	Prior
ACGME Accreditation Status	-	9/2019	-	-	-	-	Performance	-	-
Accreditation for DoD Clinical Laboratories	-	1/2019	-	-	-	-	Performance	-	-
Joint Commission Accreditation	-	1/2019	-	-	-	-	Performance	-	-

Lower Cost - Improve Stewardship

Measure	Data As Of	Next Refresh	Red	Yellow	Green	Blue	AHC FOX-REDSTONE ARSENAL	Current	Prior
PMPM Lower is better	9/2018	5/2019	> 3.20%	-	<= 3.20%	<= 0.00%	Performance	-2.07%	-2.33%
Total Purchased Care Cost Lower is better	10/2018	3/2019	> FY Target	-	<= FY Target	<= Next FY Target	Performance	\$6.80M	\$6.15M
Private Sector Care Cost Lower is better	9/2018	5/2019	> 3.20%	-	<= 3.20%	<= 0.00%	Performance	-1.74%	-1.60%

Total Empanelment	11/2018	2/2019	< 0.00%	-	< 5.00% but >= 0.00%	>= 5.00%	Performance	-0.1%	-0.1%
Pharmacy Percent Retail Lower is better	11/2018	2/2019	> 30%	-	<= 30%	<= 25%	Performance	31.7%	31.7%
AD: Spec Prov Efficiency	6/2018	4/2019	<61%	>=61%	<79%	>=79%	Performance	0	-
Overall Occ Rate (US)	-	2/2019	-	-	-	-	Performance	-	-
ICU Occ Rate (US)	-	2/2019	-	-	-	-	Performance	-	-
ESA Benefit	-	3/2019	-	-	-	-	Performance	-	-

Part F: Mission Brief (1 of 19)



ARMY MEDICINE
One Team... One Purpose!
Conserving the Fighting Strength Since 1775

Fox Army Health Center



COL Anthony Meador
SGM Eric Galvan

SECURITY CLASSIFICATION:
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Part F: Mission Brief (2 of 19)



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Purpose and Outline

Purpose: To provide an overview of Redstone Arsenal and Fox Army Health Center.

Outline:

- Fox Army Health Center Leadership
- Redstone Arsenal
 - Economic Impact
 - Tenant Organizations
 - Military Population
- Fox Army Health Center
 - Mission, Vision, Priorities
 - Campaign Plan
 - Task Organization
 - Data Snapshot
 - Active Duty Support
 - Garrison Support / Strategic Partnerships



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Slide 2

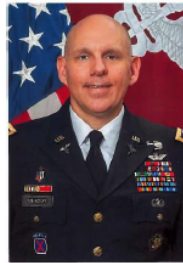
Part F: Mission Brief (3 of 19)



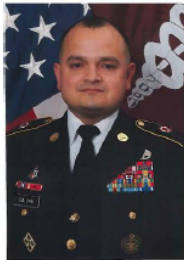
ARMY MEDICINE
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Conserving the Fighting Strength Since 1775

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Leadership



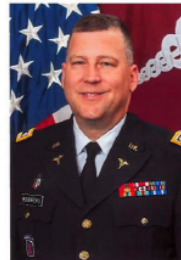
Commander
COL Anthony A. Meador



Clinical Sergeant Major
SGM Eric Galvan



Deputy Commander for
Administration
MAJ Todd R. Eaves



Deputy Commander for
Clinical Services
LTC Francis H. Boudreau



Deputy to the Commander
for Quality and Safety
Dr. Margaret A. Bates



Deputy Commander for
Nursing
MAJ Sean P. Riley

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Part F: Mission Brief (4 of 19)



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Redstone Arsenal (RSA)

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Slide 4

Part F: Mission Brief (5 of 19)



ARMY MEDICINE
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 Conserving the Fighting Strength Since 1775

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Redstone Arsenal's Economic Impact

Tennessee is a Key Partner ...

Redstone Arsenal Today

~\$18B

Total Annual Economic Impact

- ✓ Equivalent to 8.5% of Alabama State GDP



~\$467M

Total State and Local Tax Revenue

- ✓ Personal and Corporate Taxes
- ✓ Highest Ratio of Engineers per Capita
- ✓ Top 5 for Electronics, Computer Hardware and Materials Engineers
- ✓ Top 5 for Software Developers



~104,500

Total Jobs Across Tennessee Valley

- ✓ 40K Direct Jobs on RSA
- ✓ 66.5K Indirect & Induced Jobs Across Region
- ✓ Over 1,200 RSA Employees live in Tennessee
- ✓ Approximately 500 live in Fayetteville

Total Annual Salaries
Approx. \$3.3 <small>BILLION</small>
Average Salary
Approx. \$87 <small>THOUSAND</small>
RSA Contracts to AL
Approx. \$5.9 <small>BILLION</small>

Major Career Fields Supporting Redstone

- ✓ Science and Engineering
- ✓ Logistics Management
- ✓ Acquisition & Contracting

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Part F: Mission Brief (6 of 19)



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Redstone Arsenal
Federal Center of Excellence

Logistics Services

Matériel Management,
Acquisition, Contracting
& Sustainment



Space Operations & Missile Defense

Exploration &
Defensive Capabilities



Research, Development, Test & Engineering

Innovation Application of
Sciences & Technology






















































Intelligence & Homeland Defense

Threat Analysis &
Explosives Training



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Part F: Mission Brief (7 of 19)

  ARMY MEDICINE <i>One Team... One Purpose!</i> <i>Conserving the Fighting Strength Since 1775</i>		UNCLASSIFIED//FOUO				Redstone Arsenal Federal Center of Excellence	
     Army Materiel Command (AMC)	  US Army Space and Missile Defense Command / Army Forces Strategic Command	  Program Executive Office for Aviation (PEO AVN)	  DIA Missile and Space Intelligence Center (MSIC)	  US Army Futures Command: (APNT)	  US Army Engineering and Support Center		
	  US Army Security Assistance Command (USASAC)	  Program Executive Office Missile and Space (PEO MS)	  Alcohol, Tobacco, and Firearms (ATF)	  US Army 2 nd Recruiting Brigade	  Installation Management Command (IMCOM)		
     Missile Defense Agency (MDA)	  US Army Aviation and Missile Life Cycle Management Command	  US Army Futures Command: Future Vertical Lift (FVL)	  Federal Bureau of Investigation (FBI)	  Logistics Support Activity (LOGSA)	  Redstone Test Center (RTC)		
	  US Army Contracting Command (ACC)	  Marshall Space Flight Center (NASA)	  US Army Aviation and Missile Research Development and Engineering Center (AMRDEC)	  Fox Army Health Center (FAHC)			
		UNCLASSIFIED//FOUO				Slide 7	

Part F: Mission Brief (8 of 19)

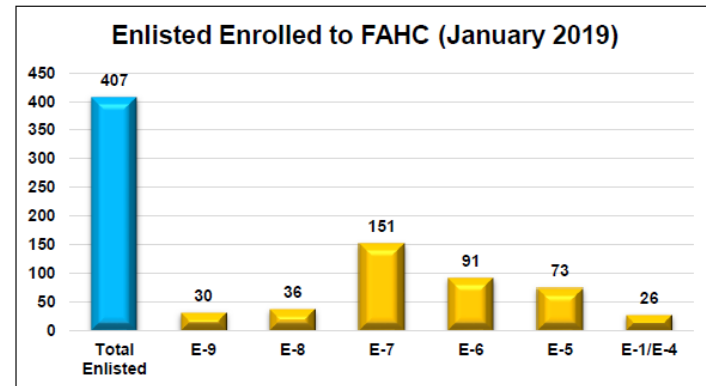
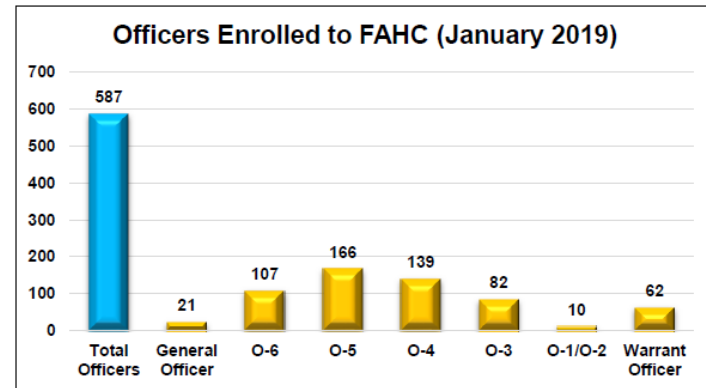


ARMY MEDICINE
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Conserving the Fighting Strength Since 1775

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Redstone Arsenal Military Population

- FAHC Military Enrolled
 - Total: 994
 - 587 Officers
 - 407 Enlisted
- Multi-service
 - Army, Navy, Air Force, Marines
- Foreign Nationals
 - FY18: 341 seen at FAHC
- Executive Medicine
 - 100 enrolled active & retired GOs, SES, and family members
- Non-enrolled
 - Command and General Staff College
 - ~150 per year
 - Guard/Reserve
 - Integrated Disability Evaluation System (IDES)



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Part F: Mission Brief (9 of 19)



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Fox Army Health Center

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Slide 9

Part F: Mission Brief (10 of 19)



ARMY MEDICINE
One Team... One Purpose!
Conserving the Fighting Strength Since 1775

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Fox Army Health Center

Mission

FAHC provides team-based, patient-centered, high quality healthcare, focused on a medically ready force to support an integrated system for health.

Vision

Fox Army Health Center is the model for military medical readiness and comprehensive wellness.

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Slide 10

Part F: Mission Brief (11 of 19)



ARMY MEDICINE
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Conserving the Fighting Strength Since 1775

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Fox Army Health Center

Commander's Priorities

Readiness- providing for a medically ready force and a ready medical force

Access- enhanced access as a result of optimized systems

Quality and Safety- continuously striving for an improved patient and staff experience

Wellness- health promotion and disease prevention

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Slide 11

Part F: Mission Brief (12 of 19)



ARMY MEDICINE
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FAHC Campaign Plan



End States

A medically ready force that can rapidly and reliably project ground combat power

A ready medical force that is responsive and capable of meeting the needs of the Total Army

An integrated health care community that provides safe, quality care

A patient friendly organization that optimizes resources in support of wellness through disease prevention



A Health Readiness Platform

...Providing an optimized, integrated system for readiness and health

...Ensuring a medically ready force and a ready medical force

...Delivering safe, quality healthcare.

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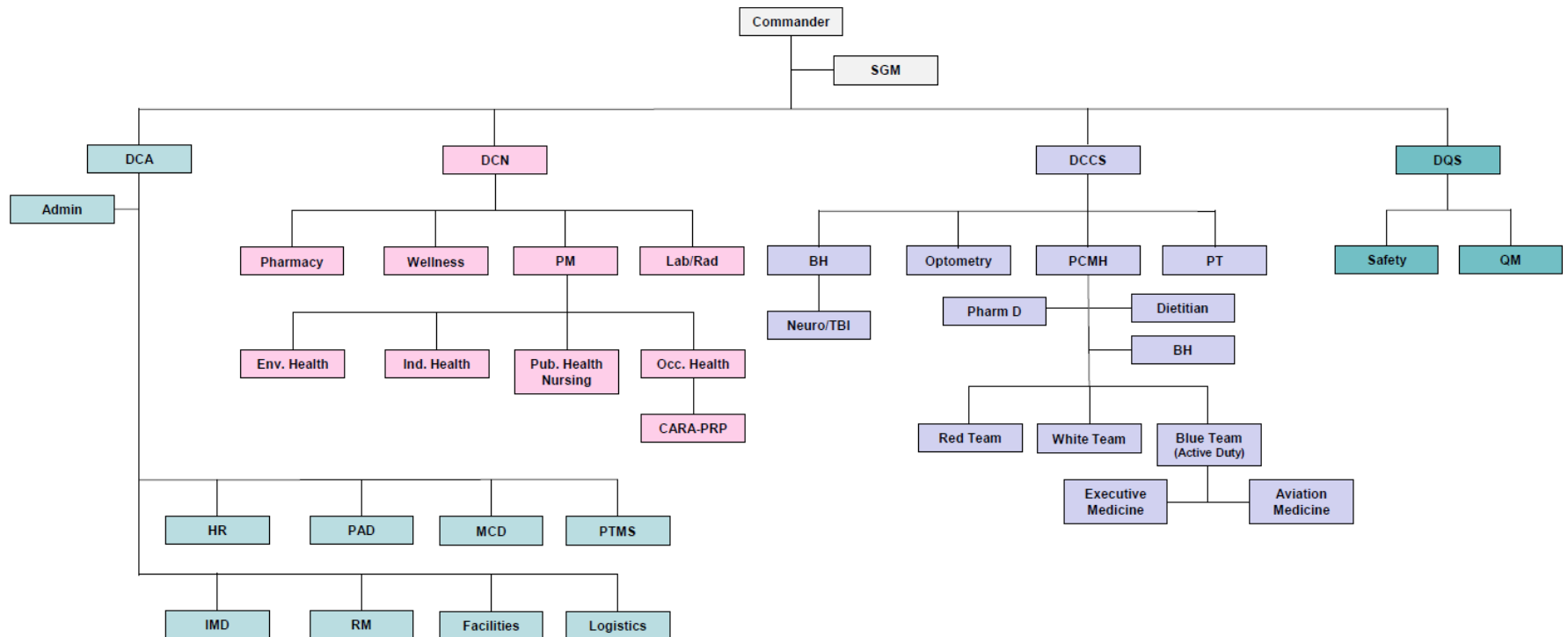
Part F: Mission Brief (13 of 19)



ARMY MEDICINE
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Fox Army Health Center Task Organization



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Part F: Mission Brief (14 of 19)



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Fox Army Health Center

FY19 Financial Position

- FY19 Budget- \$33,014,000
- FAHC is solvent- projected excess of \$162,000

	31-Dec Obs	Projected AFP	% Ob
Execution	7,805.5	33,014.0	23.6%
	Projected Funding	FY18 Execution	% Chg
Funding	33,014.0	33,440.7	-1.3%
	Projected Funding	Revised RPT	Go Broke Date
Go Broke	33,014.0	32,517.6	9/30/2019
(\$000)	FY18 Obs.	FY19 Proj.	FY19 % of Total
1-Civ Pay	18,697.7	19,171.0	54.2%
2-Travel	274.3	323.0	0.9%
3-Contracts	4,094.8	3,026.8	8.6%
4-Supplies	1,207.1	998.0	2.8%
5-Pharmaceutical	11,359.8	10,737.6	30.4%
6-Equipment	174.5	455.3	1.3%
7-Other	634.5	640.3	1.8%
8-Reimbursables	(2,662.9)	(2,500.0)	
Total	33,779.8	32,852.0	100%

FAHC Personnel

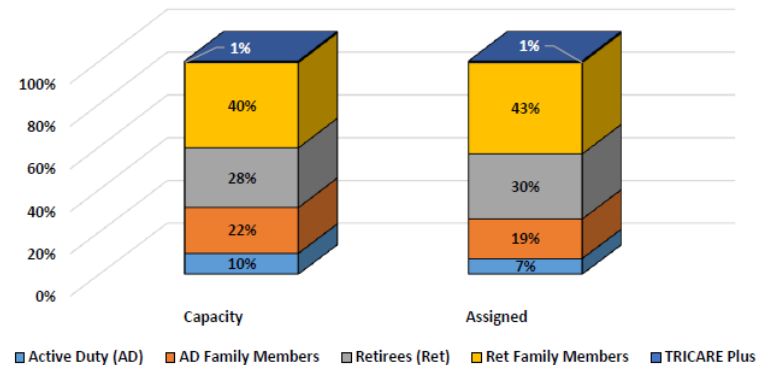
CATEGORY	AUTHORIZED	ASSIGNED
Active Duty (AD)	15	17
Civilian		
GS	176	201
Contractors	-	28
Red Cross	-	31
TOTAL	191	277

Workload

FY17 Direct Care Workload	
Primary Care	90,538 Encounters
Virtual Health (SMS)	23,310 Messages
Behavioral Health	7,356 Encounters
Pharmacy	331,467 Prescriptions
Radiology	6,552 Procedures
Laboratory	78,874 Procedures
Network Referrals	26,250

- 479 patient encounters per day
- 1,578 prescriptions per day

FAHC Beneficiary Enrollment (January 2019)



- 3,510 Active Duty and Active Duty Family Members enrolled to FAHC
- FAHC provides over 40,000 non-enrolled patients ancillary services (i.e. laboratory, radiology, pharmacy, and wellness)

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Part F: Mission Brief (15 of 19)



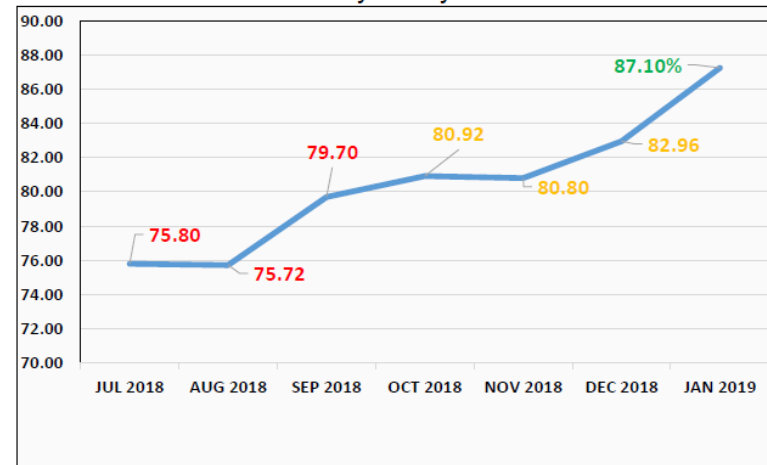
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Fox Army Health Center Active Duty Support

- Medically Ready Force
 - RSA deployability: 87.1%
 - Redstone Arsenal Military Partnership
 - Commander's Collaboration
 - Monthly meeting with tenant commands
 - FAHC Readiness Coordinator
 - Maintain deployability of RSA Service Members
- Telehealth Services
 - Virtual Health (VH) CART operational
 - Global Med / Clinical Care Coordination complete
 - Current initiatives
 - Establishing DoD VH network
 - Establishing VA network
 - Goal:
 - Enhance access to specialty care
 - Increase readiness and patient experience
 - Reduce purchased care cost

Redstone Arsenal (Deployability) Medically Ready Force



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Part F: Mission Brief (16 of 19)



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Fox Army Health Center
Active Duty Support

- After-hours Care
 - Eligible Beneficiaries: Active Duty / Active Duty Family Members
 - Beginning 01 May 2019
 - 0800 - 1800, Monday-Friday
 - Why?
 - Limited network urgent care options
 - Patient experience: long wait times
 - Peak urgent care usage by beneficiaries
 - 1600-1730 Monday-Friday
 - NDAA 2017

- Military-Civilian Integrated Health Delivery System
 - Partnership / collaboration with local health systems
 - Huntsville Hospital, Crestwood, Birmingham Veterans Administration
 - Quarterly health summit
 - Network charter
 - MOA with Crestwood for Executive Medicine
 - Shared understanding and collaboration in three areas
 - Education and training
 - Referral management and tracking
 - Information technology interoperability

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Slide 16

Part F: Mission Brief (17 of 19)



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Fox Army Health Center
Garrison Support

- Aviation Medicine
 - CY18: 278 flight physicals
- Command and General Staff College
 - 4-month resident intermediate level education (ILE) course
- Integrated Disability Evaluation System (IDES)
 - Active Duty / Guard / Reserve
 - SMs located in Alabama, Mississippi, Tennessee, Georgia, Florida
 - Approximately 91 cases per calendar year (CY)
- Exceptional Family Member Program (EFMP)
 - CY18: 272 cases
 - CY19: 62 cases
- RSA Paramedics
 - Medication management and administration (CL VIII)
 - Supervising physician for training (e.g. ACLS)

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Slide 17

Part F: Mission Brief (18 of 19)



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Fox Army Health Center
Garrison Support

- Preventive Medicine (CY 2018 data)
 - FAHC provides 41 categories of surveys and assessments to Redstone Arsenal
 - Industrial Hygiene
 - 71 priority 1 & 2 shop surveys completed
 - 44 ergonomic surveys completed
 - 202 ventilation system surveys completed
 - Occupational Health
 - 596 – deployment Readiness, initial and annual physical exams, DES Initial and periodic Exams and Chemical Surety Exams
 - 338 – hearing conservation/audiograms
 - 987 – travel medicine for OCONUS
 - 147 – treatment of on-the-job injuries
 - Environmental Health
 - Drinking water quality surveillance – 36 annually
 - Sanitation inspections (food facilities) – 36 annually
 - Facility inspections – 42 annually
 - Public Health
 - 2 Child Development Centers (CDC) – 24 inspections annually
 - 1 School Age Services (SAS) – 4 inspections annually
 - Middle School/Youth Center – 4 inspections annually
 - Surveillance: tuberculosis, HIV, chlamydia, GC, rabies, health promotion (influenza vaccine administered) 4900
- CBRNE Analytical and Remediation Activity (CARA)- Personnel Reliability Program (PRP)
 - Ensures CBRNE personnel are medically ready to deploy and mitigate CBRNE incidents
 - Recovering chemical weapons, conducting remediation operations, surety and technical escort operations
 - 47 personnel supported

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Slide 18

Part F: Mission Brief (19 of 19)

  <p>ARMY MEDICINE <i>One Team... One Purpose!</i> <i>Conserving the Fighting Strength Since 1775</i></p>	<p>UNCLASSIFIED//FOUO</p> <h2>Fox Army Health Center</h2>
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Questions?

Part G: MTF Portfolio (Full)

FOX ARMY HEALTH CENTER – REDSTONE ARSENAL

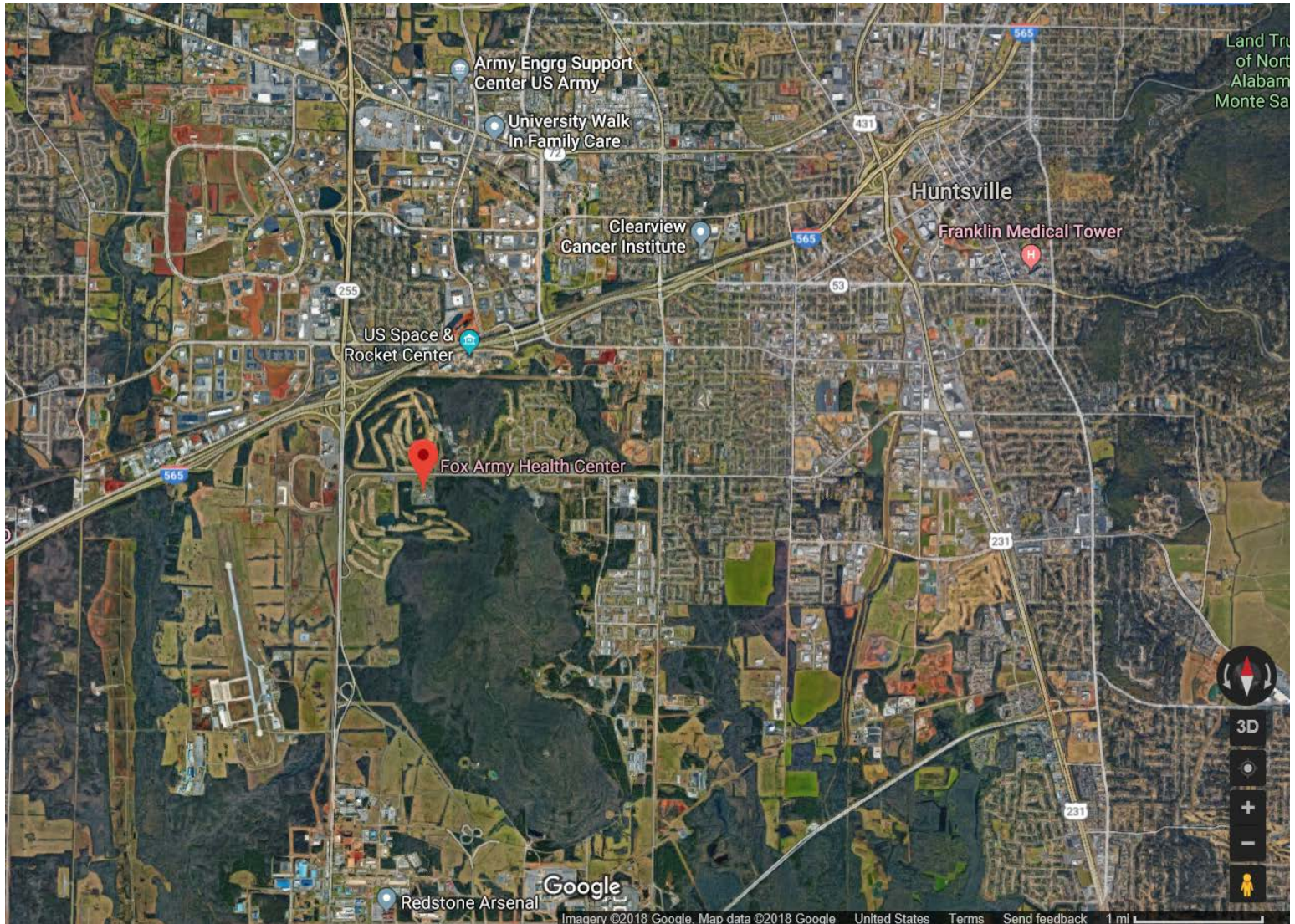


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AHC Fox – Overview

❑ # of Buildings and Age¹: 1, 41

❑ Avg # of Encounters per day²:

Tmt DMIS ID	Tmt DMIS ID Name	2014	2015	2016	2017	2018
0001	AHC FOX-REDSTONE ARSENAL	384	463	477	480	476

❑ ER or Immediate Care³: No

¹ Source: DHA / Facilities Management Division

² Source: M2 CAPER, MEPRS B only, ER (BIA) and Immediate Care (BHI) omitted, Monday-Friday only

³ Source: M2 CAPER, ER (BIA) or Immediate Care (BHI) coded

Inpatient Care

AHC Fox – Prime/Plus Enrollment Inpatient Care¹

0001 AHC FOX-REDSTONE ARSENAL Prime/Plus Enrollees Treated in Direct Care										
Product Line	Tmt DMIS ID Name	FY 2016			FY 2017			FY 2018		
		DC Disps	DC CMI	DC Cost per RWP ³	DC Disps	DC CMI	DC Cost per RWP ³	DC Disps	DC CMI	DC Cost per RWP ³
MED	ACH EVANS-CARSON							2	0.7690	\$ 17,846
	AMC DARNALL-HOOD							2	0.5942	\$ 6,550
	AMC TRIPLER-SHAFTER							3	0.8029	\$ 11,339
	WALTER REED NATL MIL MED CNTR	4	0.8698	\$ 13,572						
SURG	ACH BLANCHFIELD-CAMPBELL	2	1.7430	\$ 9,668	1	1.7151	\$ 10,905			
	AMC BAMC-FSH							2	2.8651	\$ 9,646
	AMC TRIPLER-SHAFTER				1	2.0178	\$ 10,678	2	1.5419	\$ 19,524
Total/Overall		16	0.9508	\$ 12,198	6	1.1490	\$ 10,264	13	1.2653	\$ 12,259

0001 AHC FOX-REDSTONE ARSENAL Prime/Plus Enrollees Treated in Purchased Care									
Product Line	FY 2016			FY 2017			FY 2018		
	PC Adms	PC CMI	PC Paid per RWP ²	PC Adms	PC CMI	PC Paid per RWP ²	PC Adms	PC CMI	PC Paid per RWP ²
MED	263	0.9924	\$ 8,715	231	0.9195	\$ 9,641	174	1.0698	\$ 10,370
SURG	270	2.5569	\$ 8,849	246	2.5867	\$ 8,560	206	2.6044	\$ 8,701
OB	62	0.5559	\$ 8,572	61	0.5439	\$ 8,340	74	0.5512	\$ 8,610
NEWBORN	45	0.8411	\$ 7,398	47	0.2245	\$ 8,227	48	0.3617	\$ 9,601
MH	6	0.5120	\$ 6,709	11	0.5319	\$ 8,869	11	0.4721	\$ 6,991
Total/Overall	646	1.5894	\$ 8,746	596	1.5072	\$ 8,806	513	1.5321	\$ 9,100

¹ Source: Direct Care: MDR SIDR (Detail truncated for low volume; Total/Overall includes truncated volume); Purchased Care: MDR TED-Institutional. Prime/Plus enrolled to the Parent Site. Includes "fix" to newborn enrollment information.

² Purchased Care includes 13% increase for overhead burdening.

³ FY16-17 Direct Care costs based on respective FY MEPRS expenses; FY18 based on FY17 costs, adjusted for inflation.

AHC Fox – Prime/Plus Enrollment Inpatient Care¹ – AD Only

0001 AHC FOX-REDSTONE ARSENAL Prime/Plus Enrollees Treated in Direct Care - AD ONLY										
Product Line	Tmt DMIS ID Name	FY 2016			FY 2017			FY 2018		
		DC Disps	DC CMI	DC Cost per RWP ³	DC Disps	DC CMI	DC Cost per RWP ³	DC Disps	DC CMI	DC Cost per RWP ³
MED	AMC EISENHOWER-GORDON	1	0.6586	\$ 7,194						
	AMC WOMACK-BRAGG	1	0.7244	\$ 10,677						
	WALTER REED NATL MIL MED CNTR	1	1.3492	\$ 9,260						
SURG	ACH BLANCHFIELD-CAMPBELL	1	1.6239	\$ 8,198	1	1.7151	\$ 10,905			
	AMC DARNALL-HOOD				1	1.0509	\$ 11,802			
	AMC EISENHOWER-GORDON	1	1.8762	\$ 5,459				1	1.9086	\$ 6,488
MH	ACH MARTIN-BENNING							1	0.5912	\$ 19,021
	AMC EISENHOWER-GORDON	1	0.6197	\$ 33,457						
Total/Overall		6	1.1420	\$ 10,107	2	1.3830	\$ 11,246	2	1.2499	\$ 9,452

0001 AHC FOX-REDSTONE ARSENAL Prime/Plus Enrollees Treated in Purchased Care - AD ONLY									
Product Line	FY 2016			FY 2017			FY 2018		
	PC Adms	PC CMI	PC Paid per RWP ²	PC Adms	PC CMI	PC Paid per RWP ²	PC Adms	PC CMI	PC Paid per RWP ²
MED	12	0.8767	\$ 7,131	12	0.8752	\$ 7,313	4	0.9803	\$ 7,527
SURG	20	2.6747	\$ 8,078	30	2.7332	\$ 7,738	18	2.5206	\$ 8,377
OB	6	0.6622	\$ 8,331	8	0.4940	\$ 8,564	2	0.5829	\$ 8,993
Total/Overall	38	1.7891	\$ 7,946	50	1.9290	\$ 7,726	24	2.1024	\$ 8,325

¹ Source: Direct Care: MDR SIDR (Detail truncated for low volume; Total/Overall includes truncated volume); Purchased Care: MDR TED-Institutional. Prime/Plus enrolled to the Parent Site. Includes "fix" to newborn enrollment information.

² Purchased Care includes 13% increase for overhead burdening.

³ FY16-17 Direct Care costs based on respective FY MEPRS expenses; FY18 based on FY17 costs, adjusted for inflation.

Ambulatory Care

AHC Fox – Direct Care Appointments by Appointment Status¹

Appointment Status	0001 - AHC FOX-REDSTONE ARSENAL					
	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total
1 Pending			3	0%	5	0%
2 Kept	48,481	33%	52,329	36%	50,503	35%
3 Canceled	16,909	12%	18,412	13%	16,763	12%
4 No Show	4,298	3%	4,135	3%	4,142	3%
5 Walk In	17,241	12%	13,652	9%	16,090	11%
7 Telcon	58,587	40%	55,953	39%	56,839	39%
8 LWOBS	188	0%	157	0%	134	0%
9 Admin	123	0%	145	0%	46	0%
10 Occ-Svc	159	0%	419	0%	146	0%
Grand Total	145,986		145,205		144,668	

¹ Source: M2 Appointment, includes MEPRS Codes B**, FBI, and FBN.

AHC Fox – Direct Care Appointments by Appointment Type¹

Appt Type Group	0001 - AHC FOX-REDSTONE ARSENAL					
	2016 - # Appts	2016 - % Total	2017 - # Appts	2017 - % Total	2018 - # Appts	2018 - % Total
24HR	14,513	10%	13,923	10%	13,307	9%
ACUTE	1,611	1%	1,708	1%	1,672	1%
FTR	46,991	32%	49,860	34%	44,984	31%
GRP	1,888	1%	1,994	1%	2,393	2%
PCM	16	0%	22	0%	6	0%
PROC	6,473	4%	7,482	5%	9,600	7%
ROUT	1,268	1%	963	1%	1,763	1%
SPEC	5,054	3%	5,792	4%	6,822	5%
T-CON*	60,736	42%	57,844	40%	58,587	40%
WELL	7,436	5%	5,617	4%	5,534	4%
Grand Total	145,986		145,205		144,668	

¹ Source: M2 Appointment, includes MEPRS Codes B**, FBI, and FBN.

AHC Fox – FY18 Direct Care Ambulatory Encounters¹

PRODUCT LINE	0001 - AHC FOX-REDSTONE ARSENAL			
	Seen	Telcon	Total	% of Total
IMSUB	2,161	241	2,402	1.95%
MH	4,661	838	5,499	4.46%
OPTOM	3,389	280	3,669	2.98%
ORTHO	8,927	9	8,936	7.25%
OTHER	6,364	259	6,623	5.37%
PC	40,980	55,166	96,146	77.99%
TOTAL	66,482	56,793	123,275	

¹ Source: M2 CAPER, includes MEPRS Codes B**, FBI, and FBN.

AHC Fox – Direct Care Ambulatory Surgery¹

This facility did not report any workload coded Same Day Surgery.

¹ Source: M2 CAPER, based on the Same Day Surgery Flag. Based on Parent Tmt DMIS ID.

² Based on the Optum grouping (e.g., CPT codes 20000-29999 are for the Musculoskeletal System). Only the 1st procedural CPT investigated.

AHC Fox – FY18 Direct Care Ambulatory Surgery¹

Top 20 Procedure Codes

This facility did not report any workload coded Same Day Surgery.

¹ Source: M2 CAPER, based on the Same Day Surgery Flag. Based on Parent Tmt DMIS ID. Only Procedure 1 analyzed. Prov Agg Total RVU is for the entire encounter.

AHC Fox – Ambulatory Workload and Cost¹

DC = work performed in the MTF; PC = work performed by a provider within the site's PRISM (parent)

	Product Line	Encounters/Services		Average RVU		Cost/Paid per RVU	
		DC	PC	DC	PC	DC	PC ²
		Encounters	Services	RVU / Encounters	RVU / Services	Full Cost / RVU	Amount Paid / RVU
FY 2018 ³	PC	96,146	230,439	1.18	0.85	\$ 147	\$ 53
	OBGYN	0	9,269	0.00	1.99	\$ 0	\$ 53
	MH	5,499	63,579	2.95	0.71	\$ 117	\$ 92
	OTHER	21,630	538,358	2.13	0.67	\$ 79	\$ 67
	TOTAL	123,275	841,645	1.43	0.74	\$ 126	\$ 64
FY 2017 ³	PC	95,547	235,868	1.21	0.80	\$ 145	\$ 58
	OBGYN	0	10,953	0.00	1.88	\$ 0	\$ 51
	MH	7,354	52,453	2.77	0.70	\$ 106	\$ 100
	OTHER	19,170	526,460	2.24	0.66	\$ 74	\$ 66
	TOTAL	122,071	825,734	1.46	0.72	\$ 124	\$ 65
FY 2016 ³	PC	99,728	197,971	1.12	0.84	\$ 148	\$ 64
	OBGYN	0	12,727	0.00	1.48	\$ 0	\$ 56
	MH	6,568	30,145	3.01	1.00	\$ 113	\$ 100
	OTHER	17,890	565,283	2.33	0.58	\$ 72	\$ 73
	TOTAL	124,186	806,126	1.39	0.68	\$ 125	\$ 71

¹ Source: DC = M2 CAPER; PC = MDR TED Non-Institutional (using "ambulatory" defined by eMSM workgroup; drug costs included; OHI omitted). Includes all beneficiaries. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

² Purchased Care includes 13% increase for overhead burdening.

³ FY16-17 Direct Care costs based on respective FY MEPRS expenses; FY18 based on FY17 costs, adjusted for inflation.

AHC Fox – FY18 Direct and Purchased Care Ambulatory Workload by Enrollment Category¹

Work performed by AHC Fox (parent)³:

AHC FOX-REDSTONE ARSENAL - FY 2018 DIRECT CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU
PC	91,166	1.18	\$ 147	275	1.31	\$ 150	1,875	1.24	\$ 152	11	0.48	\$ 149	949	1.04	\$ 147	1,870	1.23	\$ 155	96,146	1.18	\$ 147
MH	4,266	3.04	\$ 118	33	3.69	\$ 122	692	3.20	\$ 117	0	0.00	\$ 0	123	1.08	\$ 111	385	2.02	\$ 109	5,499	2.95	\$ 117
OTHER	15,257	2.27	\$ 72	115	2.19	\$ 68	1,376	1.75	\$ 80	0	0.00	\$ 0	831	1.44	\$ 110	4,051	1.89	\$ 105	21,630	2.13	\$ 79
TOTAL	110,689	1.40	\$ 128	423	1.74	\$ 117	3,943	1.76	\$ 116	11	0.48	\$ 149	1,903	1.22	\$ 126	6,306	1.70	\$ 116	123,275	1.43	\$ 126

↑
65% MCSC

Work performed by a provider within AHC Fox's PRISM (parent)²:

AHC FOX-REDSTONE ARSENAL - FY 2018 PURCHASED CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU
PC	66,093	0.77	\$ 59	176	0.86	\$ 50	86,600	0.81	\$ 54	8	2.25	\$ 11	12,093	1.24	\$ 54	65,469	0.91	\$ 47	230,439	0.85	\$ 53
OBGYN	2,742	3.01	\$ 52	25	3.79	\$ 79	2,323	1.74	\$ 53	3	2.26	\$ 15	219	1.63	\$ 36	3,957	1.43	\$ 55	9,269	1.99	\$ 53
MH	37,535	0.59	\$ 111	7	2.99	\$ 47	8,469	1.33	\$ 52	5	3.46	\$ 34	278	3.17	\$ 38	17,285	0.62	\$ 98	63,579	0.71	\$ 92
OTHER	286,694	0.62	\$ 74	162	2.43	\$ 57	137,651	0.65	\$ 68	27	1.87	\$ 35	9,920	1.39	\$ 55	103,904	0.74	\$ 54	538,358	0.67	\$ 67
TOTAL	393,064	0.66	\$ 74	370	1.79	\$ 58	235,043	0.74	\$ 61	43	2.15	\$ 29	22,510	1.33	\$ 54	190,615	0.80	\$ 54	841,645	0.74	\$ 64

↑
98% MCSC

¹ Source: DC = M2 CAPER; PC = MDR TED Non-Institutional (using "ambulatory" defined by eMSM workgroup; drug costs included; OHI omitted). Includes all beneficiaries. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

² Purchased Care includes 13% increase for overhead burdening.

³ Direct Care costs based on FY17 MEPRS expenses, adjusted for inflation.

AHC Fox – FY17 Direct and Purchased Care Ambulatory Workload by Enrollment Category¹

Work performed by AHC Fox (parent)³:

AHC FOX-REDSTONE ARSENAL - FY 2017 DIRECT CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU	Encs	Avg RVU	Cost/RVU
PC	90,163	1.22	\$ 145	419	1.23	\$ 151	1,916	1.06	\$ 145	11	1.16	\$ 136	1,010	0.83	\$ 147	2,028	1.17	\$ 150	95,547	1.21	\$ 145
MH	6,005	2.79	\$ 106	66	3.15	\$ 121	774	2.94	\$ 109	0	0.00	\$ 0	39	1.51	\$ 101	470	2.21	\$ 103	7,354	2.77	\$ 106
OTHER	13,802	2.37	\$ 67	164	1.90	\$ 60	1,091	2.02	\$ 73	9	1.53	\$ 97	510	1.11	\$ 83	3,594	1.99	\$ 107	19,170	2.24	\$ 74
TOTAL	109,970	1.45	\$ 125	649	1.60	\$ 117	3,781	1.72	\$ 108	20	1.33	\$ 116	1,559	0.94	\$ 120	6,092	1.73	\$ 116	122,071	1.46	\$ 124

↑
61% MCSC

Work performed by a provider within AHC Fox's PRISM (parent)²:

AHC FOX-REDSTONE ARSENAL - FY 2017 PURCHASED CARE AMBULATORY WORKLOAD																					
Product Line	Prime-Site			Reliant			Prime-Other			Plus			TFL			Not Enrolled			Total		
	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU	Svcs	Avg RVU	Paid/RVU
PC	61,336	0.83	\$ 65	403	0.59	\$ 40	81,870	0.79	\$ 61	37	0.96	\$ 33	14,088	1.30	\$ 52	78,134	0.70	\$ 48	235,868	0.80	\$ 58
OBGYN	4,580	2.02	\$ 53	22	1.74	\$ 54	3,004	1.44	\$ 52	0	0.00	\$ 0	185	1.84	\$ 33	3,162	2.09	\$ 48	10,953	1.88	\$ 51
MH	33,453	0.58	\$ 120	0	0.00	\$ 0	5,916	1.34	\$ 63	0	0.00	\$ 0	239	1.28	\$ 110	12,845	0.71	\$ 90	52,453	0.70	\$ 100
OTHER	299,925	0.60	\$ 72	502	1.35	\$ 63	105,914	0.81	\$ 64	15	1.76	\$ 27	10,362	1.27	\$ 50	109,742	0.63	\$ 56	526,460	0.66	\$ 66
TOTAL	399,294	0.65	\$ 74	927	1.03	\$ 57	196,704	0.83	\$ 62	52	1.19	\$ 30	24,874	1.29	\$ 52	203,883	0.68	\$ 55	825,734	0.72	\$ 65

↑
99% MCSC

¹ Source: DC = M2 CAPER; PC = MDR TED Non-Institutional (using "ambulatory" defined by eMSM workgroup; drug costs included; OHI omitted). Includes all beneficiaries. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

² Purchased Care includes 13% increase for overhead burdening.

³ Direct Care costs based on FY17 MEPRS expenses.

AHC Fox – Prime Enrollment Ambulatory Care¹ – DIRECT CARE

Tmt Parent AHC Fox?	Product Line	Tmt Parent DMIS ID Name	2017					2018				
			Encounters	Enh Total RVU	Full Cost ²	Avg RVU	Cost ² /RVU	Encounters	Enh Total RVU	Full Cost ²	Avg RVU	Cost ² /RVU
YES	PC	AHC FOX-REDSTONE ARSENAL	90,163	109,683.50	\$ 15,930,481	1.22	\$ 145	91,166	107,677.07	\$ 15,808,401	1.18	\$ 147
	MH	AHC FOX-REDSTONE ARSENAL	6,005	16,779.96	\$ 1,773,615	2.79	\$ 106	4,266	12,989.18	\$ 1,532,933	3.04	\$ 118
	OTHER	AHC FOX-REDSTONE ARSENAL	13,802	32,669.12	\$ 2,190,366	2.37	\$ 67	15,257	34,597.84	\$ 2,492,515	2.27	\$ 72
Yes Total			109,970	159,132.58	\$ 19,894,462	1.45	\$ 125	110,689	155,264.09	\$ 19,833,848	1.40	\$ 128
NO	PC	AMC DARNALL-HOOD	108	218.44	\$ 14,159	2.02	\$ 65	101	210.02	\$ 14,340	2.08	\$ 68
	OTHER	AMC BAMC-FSH	33	86.84	\$ 12,797	2.63	\$ 147	131	399.31	\$ 34,412	3.05	\$ 86
No Total			1,460	2,693.97	\$ 295,225	1.85	\$ 110	1,485	3,123.32	\$ 338,929	2.10	\$ 109
Total/Overall			111,430	161,826.55	\$ 20,189,687	1.45	\$ 125	112,174	158,387.41	\$ 20,172,777	1.41	\$ 127

¹ Source: Direct Care: M2 CAPER, Prime Enrolled, MEPRS B, FBI, FBN. Data truncated for small volumes. Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

² Direct Care costs based on FY17 MEPRS expenses, with FY18 adjusted for inflation.

AHC Fox – Prime Enrollment Ambulatory Care¹ – PURCHASED CARE

Product Line	2017					2018				
	# Svcs	Enh Total RVU	Amt Paid ²	Avg RVU	Paid ² / RVU	# Svcs	Enh Total RVU	Amt Paid ²	Avg RVU	Paid ² / RVU
PC	66,754	56,429.97	\$ 3,845,621	0.85	\$ 68	73,141	58,098.32	\$ 3,460,206	0.79	\$ 60
OBGYN	6,523	10,282.58	\$ 588,246	1.58	\$ 57	3,411	9,641.54	\$ 517,718	2.83	\$ 54
MH	35,085	20,739.24	\$ 2,630,444	0.59	\$ 127	38,991	23,415.61	\$ 2,635,382	0.60	\$ 113
OTHER	320,953	200,566.71	\$ 15,202,369	0.62	\$ 76	304,211	198,264.77	\$ 14,604,582	0.65	\$ 74
TOTAL	429,315	288,018.50	\$ 22,266,681	0.67	\$ 77	419,754	289,420.24	\$ 21,217,889	0.69	\$ 73

¹ Source: Purchased Care: MDR TED Non-institutional, Prime Enrolled to the Parent Site (using “ambulatory” defined by eMSM workgroup; drug costs included; OHI omitted). Use caution when making comparisons between DC and PC. Encounters and Services are not comparable. They are provided to give a sense of volume.

² Purchased Care includes 13% increase for overhead burdening.

AHC Fox – Direct Care ER/Immed. Care (MEPRS BIA/BHI)¹

This facility did not report any workload in BIA or BHI.

¹ Source: M2 CAPER. Based on Treatment Parent DMIS ID. BIA=Emergency Room (ER); BHI=Immediate Care (IC).

AHC Fox – Direct Care ER/IC Disposition Code²

This facility did not report any workload in BIA or BHI.

¹ Numeric values and R are for outpatient encounters; alphanumeric A-G are for inpatient encounters.

² Source: M2 CAPER. Based on Treatment Parent DMIS ID. BIA=Emergency Room (ER); BHI=Immediate Care (IC).

AHC Fox – Direct Care ER/IC Top 15 Diagnosis Codes¹ (Reason for being seen)

This facility did not report any workload in BIA or BHI.

¹ Source: M2 CAPER. Based on Treatment Parent DMIS ID. BIA=Emergency Room (ER); BHI=Immediate Care (IC).

Pharmacy

AHC Fox – Direct Care Pharmacy¹ by Enrollment Group

PARENT 0001 AHC FOX-REDSTONE ARSENAL										
Enr Group	2017					2018				
	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day
Prime-MTF	144,566	7,330,768	\$ 5,133,058	\$ 36	\$ 0.70	152,982	8,056,057	\$ 5,714,877	\$ 37	\$ 0.71
Prime-MCSC	21,836	1,398,085	\$ 961,352	\$ 44	\$ 0.69	25,120	1,621,000	\$ 1,168,624	\$ 47	\$ 0.72
Reliant	421	18,205	\$ 9,899	\$ 24	\$ 0.54	360	13,636	\$ 8,378	\$ 23	\$ 0.61
Plus	3,388	214,109	\$ 137,060	\$ 40	\$ 0.64	3,808	242,077	\$ 142,542	\$ 37	\$ 0.59
Overseas Prime	17	520	\$ 429	\$ 25	\$ 0.82	3	47	\$ 32	\$ 11	\$ 0.68
Desig Prov	0	0	\$ 0	\$ 0	\$ 0.00	1	90	\$ 16	\$ 16	\$ 0.18
Other	161,133	11,611,963	\$ 6,247,584	\$ 39	\$ 0.54	174,817	12,578,533	\$ 6,644,702	\$ 38	\$ 0.53
Grand Total	331,361	20,573,650	\$ 12,489,381	\$ 38	\$ 0.61	357,091	22,511,440	\$ 13,679,171	\$ 38	\$ 0.61

¹ Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

AHC Fox – Direct Care Pharmacy¹ by Enrollment Group

0001 AHC FOX-REDSTONE ARSENAL										
Enr Group	2017					2018				
	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day	# Scripts	Days Supply	Full Cost	Cost / Script	Cost / Day
Prime-MTF	144,566	7,330,768	\$ 5,133,058	\$ 36	\$ 0.70	152,982	8,056,057	\$ 5,714,877	\$ 37	\$ 0.71
Prime-MCSC	21,836	1,398,085	\$ 961,352	\$ 44	\$ 0.69	25,120	1,621,000	\$ 1,168,624	\$ 47	\$ 0.72
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Grand Total	331,361	20,573,650	\$ 12,489,381	\$ 38	\$ 0.61	357,091	22,511,440	\$ 13,679,171	\$ 38	\$ 0.61

¹ Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

AHC Fox – FY18 Direct Care Pharmacy

Top 20 Products Dispensed¹ by # of Scripts and Cost/Day

0001 AHC FOX-REDSTONE ARSENAL					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
SYNTHROID	10,080	859,558	\$ 157,255	\$ 16	\$ 0.18
ATORVASTATIN CALCIUM	9,330	809,289	\$ 127,331	\$ 14	\$ 0.16
OMEPRAZOLE	7,644	643,730	\$ 118,174	\$ 15	\$ 0.18
CETIRIZINE HCL	6,871	556,085	\$ 74,439	\$ 11	\$ 0.13
FLUTICASON PROPRIONATE	6,706	361,556	\$ 101,971	\$ 15	\$ 0.28
LISINOPRIL	6,511	555,614	\$ 63,177	\$ 10	\$ 0.11
AMLODIPINE BESYLATE	6,308	531,151	\$ 78,642	\$ 12	\$ 0.15
ASPIRIN EC	6,290	544,292	\$ 53,871	\$ 9	\$ 0.10
MONTELUKAST SODIUM	5,223	438,841	\$ 104,124	\$ 20	\$ 0.24
SIMVASTATIN	5,184	444,936	\$ 61,831	\$ 12	\$ 0.14
PANTOPRAZOLE SODIUM	4,878	392,384	\$ 90,151	\$ 18	\$ 0.23
HYDROCODONE-ACETAMINOPHEN	4,527	82,130	\$ 60,950	\$ 13	\$ 0.74
VIAGRA	4,262	352,561	\$ 347,573	\$ 82	\$ 0.99
HYDROCHLOROTHIAZIDE	4,199	351,237	\$ 41,170	\$ 10	\$ 0.12
GABAPENTIN	4,110	270,875	\$ 105,122	\$ 26	\$ 0.39
MELOXICAM	4,054	299,633	\$ 43,284	\$ 11	\$ 0.14
IBUPROFEN	3,920	152,454	\$ 41,891	\$ 11	\$ 0.27
PROAIR HFA	3,879	169,389	\$ 89,023	\$ 23	\$ 0.53
TOPROL XL	3,823	322,570	\$ 83,187	\$ 22	\$ 0.26
METFORMIN HCL	3,798	322,807	\$ 41,923	\$ 11	\$ 0.13

0001 AHC FOX-REDSTONE ARSENAL					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Full Cost	Cost / script	Cost / Day
AVONEX PEN	9	600	\$ 275,828	\$ 30,648	\$ 459.71
TUDORZA PRESSAIR	2	180	\$ 62,391	\$ 31,196	\$ 346.62
GILENYA	1	30	\$ 2,835	\$ 2,835	\$ 94.49
NATESTO	1	30	\$ 2,180	\$ 2,180	\$ 72.68
ENBREL SURECLICK	2	180	\$ 11,367	\$ 5,684	\$ 63.15
PULMOZYME	3	90	\$ 5,443	\$ 1,814	\$ 60.48
XIFAXAN	13	214	\$ 10,906	\$ 839	\$ 50.96
TRIUMEQ	5	450	\$ 20,915	\$ 4,183	\$ 46.48
DONNATAL	5	126	\$ 5,407	\$ 1,081	\$ 42.91
XULTOPHY 100-3.6	1	30	\$ 1,264	\$ 1,264	\$ 42.12
OTEZLA	1	60	\$ 2,510	\$ 2,510	\$ 41.83
XOLAIR	11	330	\$ 13,015	\$ 1,183	\$ 39.44
FORTEO	1	28	\$ 1,054	\$ 1,054	\$ 37.64
TACLONEX	1	30	\$ 992	\$ 992	\$ 33.08
ATAZANAVIR SULFATE	2	180	\$ 5,734	\$ 2,867	\$ 31.86
COARTEM	1	3	\$ 93	\$ 93	\$ 30.88
TRUVADA	5	148	\$ 4,366	\$ 873	\$ 29.50
REYATAZ	1	90	\$ 2,623	\$ 2,623	\$ 29.14
STIMATE	1	25	\$ 722	\$ 722	\$ 28.87
ISENTRESS	1	28	\$ 758	\$ 758	\$ 27.06

¹ Source: M2 PDTS, Source System D (Direct Care) and C (Clinician Administered Drug).

AHC Fox – Purchased Care Pharmacy¹

based on “Parent” PRISM Area ID by Enrollment Group

PARENT PRISM 0001 AHC FOX-REDSTONE ARSENAL											
Source System	Enrollment Group	2017					2018				
		# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day	# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
MCSC (Retail)	Prime-MTF	36,938	911,027	\$ 4,103,964	\$ 111	\$ 4.50	36,352	873,899	\$ 3,856,212	\$ 106	\$ 4.41
	Prime-MCSC	35,356	1,026,938	\$ 2,146,055	\$ 61	\$ 2.09	37,359	1,114,487	\$ 2,359,076	\$ 63	\$ 2.12
	Reliant	73	1,281	\$ 4,181	\$ 57	\$ 3.26	76	1,420	\$ 10,565	\$ 139	\$ 7.44
	Plus	943	29,140	\$ 83,086	\$ 88	\$ 2.85	834	27,028	\$ 230,290	\$ 276	\$ 8.52
	Desig Prov	2	20	\$ 0	\$ 0	\$ 0.02	0	0	\$ 0	\$ 0	\$ 0.00
	Other	155,371	5,193,783	\$ 9,843,208	\$ 63	\$ 1.90	148,626	5,034,498	\$ 9,075,927	\$ 61	\$ 1.80
MCSC Total		228,683	7,162,189	\$ 16,180,494	\$ 71	\$ 2.26	223,247	7,051,332	\$ 15,532,070	\$ 70	\$ 2.20
Mail Order	Prime-MTF	12,456	1,046,929	\$ 2,860,125	\$ 230	\$ 2.73	8,952	751,340	\$ 2,596,890	\$ 290	\$ 3.46
	Prime-MCSC	13,723	1,154,410	\$ 1,710,050	\$ 125	\$ 1.48	12,752	1,074,179	\$ 1,710,756	\$ 134	\$ 1.59
	Reliant	10	832	\$ 2,222	\$ 222	\$ 2.67	16	1,354	\$ 3,534	\$ 221	\$ 2.61
	Plus	670	58,244	\$ 93,303	\$ 139	\$ 1.60	548	47,242	\$ 63,295	\$ 116	\$ 1.34
	Other	75,857	6,497,334	\$ 9,816,521	\$ 129	\$ 1.51	72,328	6,177,490	\$ 9,958,552	\$ 138	\$ 1.61
Mail Order Total		102,716	8,757,749	\$ 14,482,221	\$ 141	\$ 1.65	94,596	8,051,605	\$ 14,333,027	\$ 152	\$ 1.78
Grand Total		331,399	15,919,938	\$ 30,662,715	\$ 93	\$ 1.93	317,843	15,102,937	\$ 29,865,097	\$ 94	\$ 1.98

¹ Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Parent PRISM is a derived field and includes all children of the Parent DMIS ID.

AHC Fox – Purchased Care Pharmacy¹ based on PRISM Area ID by Enrollment Group

0001 AHC FOX-REDSTONE ARSENAL											
Source System	Enrollment Group	2017					2018				
		# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day	# Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
MCSC (Retail)	Prime-MTF	36,938	911,027	\$ 4,103,964	\$ 111	\$ 4.50	36,352	873,899	\$ 3,856,212	\$ 106	\$ 4.41
	Prime-MCSC	35,356	1,026,938	\$ 2,146,055	\$ 61	\$ 2.09	37,359	1,114,487	\$ 2,359,076	\$ 63	\$ 2.12
	Reliant	73	1,281	\$ 4,181	\$ 57	\$ 3.26	76	1,420	\$ 10,565	\$ 139	\$ 7.44
	Plus	943	29,140	\$ 83,086	\$ 88	\$ 2.85	834	27,028	\$ 230,290	\$ 276	\$ 8.52
	Desig Prov	2	20	\$ 0	\$ 0	\$ 0.02	0	0	\$ 0	\$ 0	\$ 0.00
	Other	155,371	5,193,783	\$ 9,843,208	\$ 63	\$ 1.90	148,626	5,034,498	\$ 9,075,927	\$ 61	\$ 1.80
MCSC Total		228,683	7,162,189	\$ 16,180,494	\$ 71	\$ 2.26	223,247	7,051,332	\$ 15,532,070	\$ 70	\$ 2.20
Mail Order	Prime-MTF	12,456	1,046,929	\$ 2,860,125	\$ 230	\$ 2.73	8,952	751,340	\$ 2,596,890	\$ 290	\$ 3.46
	Prime-MCSC	13,723	1,154,410	\$ 1,710,050	\$ 125	\$ 1.48	12,752	1,074,179	\$ 1,710,756	\$ 134	\$ 1.59
	Reliant	10	832	\$ 2,222	\$ 222	\$ 2.67	16	1,354	\$ 3,534	\$ 221	\$ 2.61
	Plus	670	58,244	\$ 93,303	\$ 139	\$ 1.60	548	47,242	\$ 63,295	\$ 116	\$ 1.34
	Other	75,857	6,497,334	\$ 9,816,521	\$ 129	\$ 1.51	72,328	6,177,490	\$ 9,958,552	\$ 138	\$ 1.61
Mail Order Total		102,716	8,757,749	\$ 14,482,221	\$ 141	\$ 1.65	94,596	8,051,605	\$ 14,333,027	\$ 152	\$ 1.78
Grand Total		331,399	15,919,938	\$ 30,662,715	\$ 93	\$ 1.93	317,843	15,102,937	\$ 29,865,097	\$ 94	\$ 1.98

¹ Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

AHC Fox – FY18 Purchased Care Pharmacy¹

Top 20 Products Dispensed by # of Scripts and Cost/Day

0001 AHC FOX-REDSTONE ARSENAL					
TOP 20 BASED ON VOLUME					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
HYDROCODONE-ACETAMINOPHEN	10,023	141,425	\$ 52,626	\$ 5	\$ 0.37
LEVOTHYROXINE SODIUM	5,985	439,378	\$ 25,787	\$ 4	\$ 0.06
ATORVASTATIN CALCIUM	5,589	436,637	\$ 373,048	\$ 67	\$ 0.85
OMEPRAZOLE	5,215	384,428	\$ 94,736	\$ 18	\$ 0.25
LISINAPRIL	4,381	326,061	\$ 2,525	\$ 1	\$ 0.01
AMLODIPINE BESYLATE	4,202	310,579	\$ 64,192	\$ 15	\$ 0.21
AMOXICILLIN	3,874	30,150	\$ 701	\$ 0	\$ 0.02
FLUTICASONE PROPIONATE	3,754	203,782	\$ 9,418	\$ 3	\$ 0.05
PREDNISON	3,537	69,936	\$ 4,538	\$ 1	\$ 0.06
AZITHROMYCIN	3,416	18,667	\$ 8,966	\$ 3	\$ 0.48
MONTELUKAST SODIUM	3,342	236,457	\$ 20,543	\$ 6	\$ 0.09
MELOXICAM	3,309	185,139	- \$ 1,043	\$ 0	- \$ 0.01
GABAPENTIN	3,262	168,630	\$ 95,235	\$ 29	\$ 0.56
TRAMADOL HCL	3,245	73,386	\$ 42,249	\$ 13	\$ 0.58
LOSARTAN POTASSIUM	3,159	238,170	\$ 143,605	\$ 45	\$ 0.60
AMOXICILLIN-CLAVULANATE POT	3,096	29,564	\$ 11,493	\$ 4	\$ 0.39
PANTOPRAZOLE SODIUM	3,055	203,834	\$ 275,888	\$ 90	\$ 1.35
METHYLPREDNISOLONE	2,966	19,479	\$ 5,777	\$ 2	\$ 0.30
OXYCODONE-ACETAMINOPHEN	2,965	49,540	\$ 28,699	\$ 10	\$ 0.58
ALPRAZOLAM	2,493	83,307	\$ 3,362	\$ 1	\$ 0.04

0001 AHC FOX-REDSTONE ARSENAL					
TOP 20 BASED ON COST PER DAY					
Product Name	Number of Scripts	Days Supply	Paid by TRICARE	Paid / Script	Paid / Day
H.P. ACTHAR	5	48	\$ 260,261	\$ 52,052	\$ 5,422.10
HUMATE-P	1	2	\$ 9,918	\$ 9,918	\$ 4,958.83
MENOPUR	1	7	\$ 7,309	\$ 7,309	\$ 1,044.07
GAMMAGARD LIQUID	5	113	\$ 87,047	\$ 17,409	\$ 770.33
BILTRICIDE	1	1	\$ 705	\$ 705	\$ 705.30
HAEGARDA	2	56	\$ 37,382	\$ 18,691	\$ 667.54
VIGABATRIN	1	30	\$ 19,460	\$ 19,460	\$ 648.67
SUBSYS	6	180	\$ 104,739	\$ 17,457	\$ 581.88
LENVIMA	2	60	\$ 33,646	\$ 16,823	\$ 560.77
POMALYST	28	784	\$ 434,340	\$ 15,512	\$ 554.01
TYVASO REFILL KIT	8	224	\$ 123,748	\$ 15,469	\$ 552.45
CABOMETYX	20	600	\$ 320,968	\$ 16,048	\$ 534.95
SABRIL	18	540	\$ 264,273	\$ 14,682	\$ 489.39
EMVERM	4	7	\$ 3,401	\$ 850	\$ 485.84
REVLIMID	74	1,981	\$ 942,164	\$ 12,732	\$ 475.60
PROLASTIN C	10	280	\$ 130,681	\$ 13,068	\$ 466.72
MAVYRET	1	28	\$ 12,367	\$ 12,367	\$ 441.68
NEULASTA	2	29	\$ 12,091	\$ 6,046	\$ 416.94
NEUPOGEN	2	19	\$ 7,917	\$ 3,959	\$ 416.71
IMBRUVICA	49	1,482	\$ 609,673	\$ 12,442	\$ 411.39

¹ Source: M2 PDTS, Source System M (MCSC) and T (Mail Order). Based on PRISM Area ID.

Radiology

AHC Fox – Direct Care Radiology¹ Services by Ordering Product Line and Enrollment Category

0001 AHC FOX-REDSTONE ARSENAL							
FY 2017 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Ancillary					2		2
Special Programs	152		14		54	10	230
Primary Care	5,914	62	150		16	80	6,222
Other	14		10		4	70	98
Total	6,080	62	174	0	76	160	6,552

0001 AHC FOX-REDSTONE ARSENAL							
FY 2018 RADIOLOGY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Special Programs	76		36		36	18	166
Orthopedics	6						6
Primary Care	5,596	34	168		32	82	5,912
Other	18		2		2	58	80
Total	5,696	34	206	0	70	158	6,164

¹ Source: M2 Radiology Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

AHC Fox – FY18 Direct Care Top 20 Radiology Procedures¹ by Number of Services and Cost/Svc

0001 AHC FOX-REDSTONE ARSENAL						
TOP 20 RADIOLOGY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
71020	RAD EXM,CHEST,2,FRONTAL & LAT;	788	303.38	\$ 29,574	0.39	\$ 37.53
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	538	217.37	\$ 21,189	0.40	\$ 39.39
73560	RADIOLOGIC EXAM,KNEE;1/2 VIEWS	530	227.15	\$ 22,142	0.43	\$ 41.78
71046	RADIOLOGIC EXAM,CHEST;2 VIEWS	454	190.68	\$ 18,587	0.42	\$ 40.94
73030	RAD EXM,SHLDR;COMP,MIN 2 VIEW	374	150.95	\$ 14,713	0.40	\$ 39.34
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	342	165.87	\$ 16,170	0.49	\$ 47.28
73610	RAD EXAM,ANK;COMP,MIN 3 VIEWS	338	147.03	\$ 14,333	0.44	\$ 42.41
73130	RAD EXAM, HAND; MIN OF 3 VIEWS	256	111.95	\$ 10,914	0.44	\$ 42.63
73562	RADIOLOGIC EXAM, KNEE; 3 VIEWS	228	112.86	\$ 11,001	0.50	\$ 48.25
72040	RADLOG EXM,SPIN,CERV;2/3 VIEWS	212	97.36	\$ 9,491	0.46	\$ 44.77
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	208	119.60	\$ 11,658	0.58	\$ 56.05
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	192	93.35	\$ 9,100	0.49	\$ 47.40
73140	RAD EXAM,FINGER(S),MIN 2 VIEWS	160	70.92	\$ 6,914	0.44	\$ 43.21
73070	RADIOLOGIC EXAM,ELBOW; 2 VIEWS	142	53.25	\$ 5,191	0.38	\$ 36.56
73120	RADIOLOGIC EXAM, HAND; 2 VIEWS	122	46.56	\$ 4,539	0.38	\$ 37.20
72110	RAD EXM,SPINE,LUMBO;MIN 4 VIEW	120	81.00	\$ 7,896	0.68	\$ 65.80
73660	RAD EXM;TOE(S),MIN OF 2 VIEWS	120	46.62	\$ 4,545	0.39	\$ 37.87
72070	RAD EXM,SPINE,THORACIC,2 VIEWS	116	54.52	\$ 5,315	0.47	\$ 45.82
73521	RAD EXAM,HIPS,BILAT;2 VIEWS	112	59.08	\$ 5,759	0.53	\$ 51.42
73590	RAD EXM;TIBIA & FIBULA,2 VIEWS	80	31.60	\$ 3,080	0.40	\$ 38.51

0001 AHC FOX-REDSTONE ARSENAL						
TOP 20 RADIOLOGY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
72082	RAD EXM,SP,THOR&LUMB;2/3 VIEWS	50	43.25	\$ 4,216	0.87	\$ 84.32
72052	RAD EXM,SPINE,CERV;6/MOR VIEWS	4	3.10	\$ 302	0.78	\$ 75.55
72110	RAD EXM,SPINE,LUMBO;MIN 4 VIEW	120	81.00	\$ 7,896	0.68	\$ 65.80
70330	X-RAY EXAM OF JAW JOINTS	4	2.65	\$ 258	0.66	\$ 64.58
71111	RAD EXM,RIB,BILAT;POSTER,MIN 4	6	3.96	\$ 386	0.66	\$ 64.34
70260	RAD EXM,SKULL;COMP,MIN 4 VIEWS	2	1.26	\$ 123	0.63	\$ 61.41
72050	RAD EXAM,SPINE,CERV; 4/5 VIEWS	76	47.50	\$ 4,630	0.63	\$ 60.93
74022	RADIO EXAM ABDM,SNGL VIEW CHST	80	49.20	\$ 4,796	0.62	\$ 59.95
73502	RAD EXAM,HIP,UNILAT;2-3 VIEWS	208	119.60	\$ 11,658	0.58	\$ 56.05
70150	RAD EXM,FACE BONES;COMP, MIN 3	2	1.15	\$ 112	0.58	\$ 56.05
72120	RAD EXM,SP,LUM;BEND,2/3 VIEWS	8	4.50	\$ 439	0.56	\$ 54.83
73521	RAD EXAM,HIPS,BILAT;2 VIEWS	112	59.08	\$ 5,759	0.53	\$ 51.42
70110	RAD EXM,MANDIB;COMP,MIN 4 VIEW	2	1.05	\$ 102	0.53	\$ 51.18
70220	RAD EXM,SIN,PARANAS,COMP,MIN 3	14	7.28	\$ 710	0.52	\$ 50.69
71101	RAD EXM,RIB,UNIL;POSTERO,MIN 3	56	28.95	\$ 2,822	0.52	\$ 50.40
73565	X-RAY EXAM OF KNEES	50	24.75	\$ 2,413	0.50	\$ 48.26
73562	RADIOLOGIC EXAM, KNEE; 3 VIEWS	228	112.86	\$ 11,001	0.50	\$ 48.25
73110	RAD EXM,WRIST;COMP,MIN 3 VIEWS	192	93.35	\$ 9,100	0.49	\$ 47.40
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	342	165.87	\$ 16,170	0.49	\$ 47.28
72070	RAD EXM,SPINE,THORACIC,2 VIEWS	116	54.52	\$ 5,315	0.47	\$ 45.82

¹ Source: M2 Radiology Detail, includes both Technical and Professional services.

AHC Fox – Purchased Care Radiology¹ Services by Product Line² and Enrollment Category

0001 AHC FOX-REDSTONE ARSENAL PARENT PRISM AREA							
FY 2017 RADIOLOGY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	941	2	583		6,374	477	8,377
Anesth	246		65		63	76	450
Derm					4		4
ENT	107		52		120	64	343
ER	3,845	20	1,705		5,822	1,873	13,265
Facility	4,128	14	1,599	2	4,912	1,591	12,246
IMSub	513	2	182		784	236	1,717
OBGYN	717	2	161		64	549	1,493
Optom	38		28		111	23	200
Ortho	3,888	18	1,348		3,824	2,001	11,079
PC	1,656	5	1,456	3	6,821	1,516	11,457
Path	24		5		23	10	62
Rad	7,454	12	3,031		7,699	2,856	21,052
Surg	47		19		122	16	204
SurgSub	295		148		442	139	1,024
Other	41		13		17	14	85
None	372	4	170		63	283	892
Total	24,312	79	10,565	5	37,265	11,724	83,950

0001 AHC FOX-REDSTONE ARSENAL PARENT PRISM AREA							
FY 2018 RADIOLOGY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	1,192	7	665		7,130	515	9,509
Anesth	229		67		91	90	477
Derm					836		836
ENT	84		52		108	80	324
ER	4,123	30	1,840	3	5,693	1,762	13,451
Facility	5,057	16	2,012	1	5,827	1,953	14,866
IMSub	495	1	216		960	206	1,878
OBGYN	432	3	149		70	396	1,050
Optom	35		29		86	26	176
Ortho	3,760	10	1,460		4,167	1,777	11,174
PC	1,718	9	1,751	6	5,956	1,692	11,132
Path	17		4		17	5	43
Rad	8,321	21	3,639	36	8,547	3,229	23,793
Surg	71	3	37		116	42	269
SurgSub	264	1	126		533	145	1,069
Other	17		17		18	18	70
None	110		60		51	76	297
Total	25,925	101	12,124	46	40,206	12,012	90,414

¹ Source: M2 TED Non-Institutional Detail (Procedure Code = 7****), includes both Technical and Professional services. Based on "Parent" PRISM.

Prime-Site defined based on Enrollment Site Parent.

² Inpatient defined as Service Type = I, otherwise based on standard Product Line (derived from Provider Specialty).

AHC Fox – FY18 Purchased Care Top 20 Radiology Procedures¹ by Number of Services and Paid/Svc

0001 AHC FOX-REDSTONE ARSENAL PARENT PRISM AREA						
TOP 20 RADIOLOGY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid ²	Avg RVU	Paid ² / Svc
71046	RADIOLOGIC EXAM,CHEST;2 VIEWS	5,675	2,244.36	\$ 103,111	0.40	\$ 18.17
71045	RADIOLOG EXM,CHEST;SINGLE VIEW	5,031	1,178.92	\$ 42,536	0.23	\$ 8.45
77067	SCRN MAMMOG,BILAT,CAD WHN PERF	4,754	9,174.14	\$ 325,538	1.93	\$ 68.48
70450	CT HEAD/BRAIN W/O CONTST MATRL	3,100	3,610.03	\$ 160,889	1.16	\$ 51.90
73630	RAD EXM,FOOT;COMP, MIN 3 VIEWS	2,305	1,563.95	\$ 47,999	0.68	\$ 20.82
71010	CHEST X-RAY	2,098	506.68	\$ 16,382	0.24	\$ 7.81
71020	RAD EXM,CHEST,2,FRONTAL & LAT;	2,061	770.58	\$ 34,653	0.37	\$ 16.81
74177	CT,ABDOM & PELV;W CONTRAST MAT	2,042	5,935.46	\$ 232,180	2.91	\$ 113.70
72100	RAD EXM,SPINE,LUMBO; 2/3 VIEWS	1,728	1,261.59	\$ 33,448	0.73	\$ 19.36
73030	RAD EXM,SHLDR;COMP,MIN 2 VIEW	1,706	1,141.93	\$ 28,174	0.67	\$ 16.51
77014	COMP TOM GD,PLC,RAD THERPY FLD	1,546	5,114.75	\$ 75,653	3.31	\$ 48.93
76700	US,ABDM,REAL TME W IMG DOC;CMP	1,529	2,109.16	\$ 91,582	1.38	\$ 59.90
72148	MAGNETIC IMAGE, LUMBAR SPINE	1,512	5,602.56	\$ 191,192	3.71	\$ 126.45
73562	RADIOLOGIC EXAM, KNEE; 3 VIEWS	1,481	1,402.44	\$ 33,093	0.95	\$ 22.35
70553	MAGNETIC IMAGE, BRAIN (MRI)	1,319	6,559.38	\$ 230,711	4.97	\$ 174.91
74176	CT,ABDOM & PELV;WO CONTRAS MAT	1,285	2,762.58	\$ 119,031	2.15	\$ 92.63
73721	MRI,JNT,LOW EXT;WO CNTRST MAT	1,278	4,720.38	\$ 200,414	3.69	\$ 156.82
76830	US EXAM, TRANSVAGINAL	1,203	2,777.12	\$ 101,873	2.31	\$ 84.68
78451	MYOCARD PERF IMAG,SPECT;SINGLE	1,150	7,574.93	\$ 254,918	6.59	\$ 221.67
71260	CT THORAX W CONTRAST MATERIAL	1,149	3,659.86	\$ 102,676	3.19	\$ 89.36

0001 AHC FOX-REDSTONE ARSENAL PARENT PRISM AREA						
TOP 20 RADIOLOGY PROCEDURES BY PAID/SVC						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid ²	Avg RVU	Paid ² / Svc
77386	IMRT DELIVER,GUID&TRAC;COMPLEX	328	3,221.00	\$ 864,198	9.82	\$ 2,634.75
77385	IMRT DELIVERY,GUID&TRAC;SIMPLE	36	357.12	\$ 89,162	9.92	\$ 2,476.73
78804	TUMOR IMAGING, WHOLE BODY	3	16.53	\$ 5,096	5.51	\$ 1,698.57
77372	SRS,CRN LS,1SESS;LIN ACCEL BSD	2	61.82	\$ 1,661	30.91	\$ 830.74
77373	STEREOTACTIC RAD TRMT DELIVERY	66	2,379.38	\$ 50,696	36.05	\$ 768.12
77301	RADIOLTHERAPY DOS PLAN, IMRT	55	2,752.70	\$ 39,697	50.05	\$ 721.76
71550	MRI IMG,CHST;WO CNTRST MATRIAL	1	0.00	\$ 535	0.00	\$ 534.72
74300	X-RAY BILE DUCTS/PANCREAS	39	32.93	\$ 18,485	0.84	\$ 473.98
78815	PET W CON CT;SKL BASE- MID-THI	436	9,416.49	\$ 177,997	21.60	\$ 408.25
78816	PET W CONCUR ACQ CT;WHOLE BODY	8	213.88	\$ 3,207	26.74	\$ 400.91
73722	MAG RES IMG,ANY JT,LOW EXT;W CM	59	450.22	\$ 20,502	7.63	\$ 347.49
77435	SBRT MANAGEMENT	15	256.90	\$ 5,103	17.13	\$ 340.22
76498	UNLIST MAGNET RESONACE PROC	4	5.06	\$ 1,325	1.27	\$ 331.17
76825	ECHO EXAM OF FETAL HEART	3	23.43	\$ 875	7.81	\$ 291.53
73222	MRI JOINT UPR EXTREM W/ DYE	103	892.46	\$ 29,549	8.66	\$ 286.89
73719	MAG RES IMG,LOW EXT,NO JT;W CM	1	11.32	\$ 284	11.32	\$ 284.43
76497	UNLIST COMP TOMOGRAPHY PROC	2	4.60	\$ 548	2.30	\$ 274.18
74415	CONTRST X-RAY, URINARY TRACT	2	0.00	\$ 493	0.00	\$ 246.74
77523	PROTON TX DEL;INTERMEDIATE	1	0.00	\$ 239	0.00	\$ 239.02
73223	MRI JOINT UPR EXTR W/O&W DYE	25	219.76	\$ 5,563	8.79	\$ 222.54

¹ Source: M2 TED Non-Institutional Detail (Procedure Code = 7****), includes both Technical and Professional services. Based on "Parent" PRISM.

² Purchased Care includes 13% increase for overhead burdening.

Laboratory

AHC Fox – Direct Care Laboratory¹ Services by Ordering Product Line and Enrollment Category

0001 AHC FOX-REDSTONE ARSENAL							
FY 2017 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Dental	1						1
Ancillary	91		1		39	173	304
Special Programs	2,764	2	297		1,498	1,836	6,397
Mental Health	141		34			49	224
Optometry	65				1		66
Orthopedics	36	1					37
Primary Care	64,254	349	1,570	24	884	1,747	68,828
Other	585		307	13	18	2,679	3,602
TOTAL	67,937	352	2,209	37	2,440	6,484	79,459

0001 AHC FOX-REDSTONE ARSENAL							
FY 2018 LABORATORY SERVICES							
Ordering Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Ancillary	14					304	318
Special Programs	2,945	5	513		1,730	2,214	7,407
IM Subspecialty	3						3
Mental Health	126		45		4	78	253
Optometry	19						19
Orthopedics	21				1		22
Primary Care	63,679	197	1,888		805	1,590	68,159
Other	524		322		46	3,046	3,938
TOTAL	67,331	202	2,768	0	2,586	7,232	80,119

¹ Source: M2 Laboratory Detail, includes both Technical and Professional services. Prime-Site defined as Enrollment Site Parent equal to Tmt Parent. Ordering Product Line based on Ordering MEPRS Code.

AHC Fox – FY18 Direct Care Top 20 Laboratory Procedures¹ by Number of Services and Cost/Svc

0001 AHC FOX-REDSTONE ARSENAL						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
80053	COMPREHENSIVE METABOLIC PANEL	8,325	14,272.33	\$ 593,476	1.71	\$ 71.29
80061	LIPID PANEL	7,956	7,925.10	\$ 329,556	1.00	\$ 41.42
85025	COMPLETE CBC W/AUTO DIFF WBC	7,480	2,283.17	\$ 94,966	0.31	\$ 12.70
81003	URINALYSIS, AUTO, W/O SCOPE	6,686	551.46	\$ 22,944	0.08	\$ 3.43
84443	ASSAY THYROID STIM HORMONE	5,923	4,095.11	\$ 170,264	0.69	\$ 28.75
83036	HEMOGLOBIN; GLYCOSYLATED (A1C)	5,031	1,617.35	\$ 67,240	0.32	\$ 13.37
84439	ASSAY OF FREE THYROXINE	3,181	979.00	\$ 40,710	0.31	\$ 12.80
84153	ASSAY OF PSA, TOTAL	2,134	1,335.19	\$ 55,526	0.63	\$ 26.02
82306	VITAMIN D, 25 HYDROXY	1,819	411.92	\$ 17,130	0.23	\$ 9.42
82607	VITAMIN B-12	1,542	807.44	\$ 33,573	0.52	\$ 21.77
85008	BL SMEAR W/O DIFF WBC COUNT	1,282	157.47	\$ 6,550	0.12	\$ 5.11
87430	INF ANT DET; STREPTOCOCC,GRP A	1,232	574.90	\$ 23,904	0.47	\$ 19.40
86703	ANTIBDY;HIV-1 & HIV-2,SING RES	1,157	57.85	\$ 2,407	0.05	\$ 2.08
87070	CULT,BACT;SOURC EXC URIN/BLD	1,097	338.96	\$ 14,091	0.31	\$ 12.84
80048	BASIC METABOL PANEL (CA,TOTAL)	999	975.85	\$ 40,572	0.98	\$ 40.61
82043	ALBUMIN;URINE(MICROALB),QUANT	981	134.54	\$ 5,597	0.14	\$ 5.71
83540	ASSAY OF IRON	851	192.12	\$ 7,991	0.23	\$ 9.39
82570	ASSAY OF URINE CREATININE	805	90.98	\$ 3,782	0.11	\$ 4.70
83550	IRON BINDING TEST	736	224.06	\$ 9,314	0.30	\$ 12.66
87491	CHYLM D TRACH, DNA, AMP PROBE	727	36.35	\$ 1,512	0.05	\$ 2.08

0001 AHC FOX-REDSTONE ARSENAL						
TOP 20 LABORATORY PROCEDURES BY COST/SVC						
Procedure Code	Description	FY 2018				
		# of Svcs	Total RVU	Full Cost	Avg RVU	Cost / Svc
80053	COMPREHENSIVE METABOLIC PANEL	8,325	14,272.33	\$ 593,476	1.71	\$ 71.29
80061	LIPID PANEL	7,956	7,925.10	\$ 329,556	1.00	\$ 41.42
80048	BASIC METABOL PANEL (CA,TOTAL)	999	975.85	\$ 40,572	0.98	\$ 40.61
80076	HEPATIC FUNCTION PANEL	508	484.60	\$ 20,149	0.95	\$ 39.66
84403	ASSAY OF TOTAL TESTOSTERONE	562	516.40	\$ 21,472	0.92	\$ 38.21
84443	ASSAY THYROID STIM HORMONE	5,923	4,095.11	\$ 170,264	0.69	\$ 28.75
84153	ASSAY OF PSA, TOTAL	2,134	1,335.19	\$ 55,526	0.63	\$ 26.02
80051	ELECTROLYTE PANEL	2	1.08	\$ 45	0.54	\$ 22.45
82607	VITAMIN B-12	1,542	807.44	\$ 33,573	0.52	\$ 21.77
82728	ASSAY OF FERRITIN	606	288.42	\$ 11,991	0.48	\$ 19.79
87430	INF ANT DET; STREPTOCOCC,GRP A	1,232	574.90	\$ 23,904	0.47	\$ 19.40
83718	ASSAY OF LIPOPROTEIN	20	9.15	\$ 381	0.46	\$ 19.03
87400	INF ANT DET,IMM; INFLU,A/B,EA	644	272.69	\$ 11,340	0.42	\$ 17.61
82746	BLOOD FOLIC ACID SERUM	255	98.76	\$ 4,106	0.39	\$ 16.10
83721	LIPOPROT,DRCT MEAS;LDL CHLSTRL	23	8.07	\$ 336	0.35	\$ 14.59
84478	ASSAY OF TRIGLYCERIDES	21	6.87	\$ 286	0.33	\$ 13.60
83036	HEMOGLOBIN; GLYCOSYLATED (A1C)	5,031	1,617.35	\$ 67,240	0.32	\$ 13.37
89310	SEMEN ANALY; MOTILITY & CNT	8	2.55	\$ 106	0.32	\$ 13.25
82575	CREATININE CLEARANCE TEST	12	3.73	\$ 155	0.31	\$ 12.93
87177	OVA AND PARASITES SMEARS	1	0.31	\$ 13	0.31	\$ 12.89

¹Source: M2 Laboratory Detail, includes both Technical and Professional services.

AHC Fox – Purchased Care Laboratory¹ Services by Product Line² and Enrollment Category

0001 AHC FOX-REDSTONE ARSENAL PARENT PRISM AREA							
FY 2017 LABORATORY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	283	1	129		822	99	1,334
Anesth	366		117		95	684	1,262
Derm	89		46		229	45	409
ENT			2			1	3
ER	242		118		748	162	1,270
Facility	8,950	21	9,890	3	2,687	14,331	35,882
Home					3		3
IMSub	3,938	1	1,711	6	2,219	1,725	9,600
OBGYN	1,035	9	493		229	1,047	2,813
Optom			2		18	2	22
Ortho	337		43		65	59	504
PC	3,893	28	8,142	2	17,117	10,117	39,299
Path	3,549	21	1,396	3	4,038	1,828	10,835
Rad	11		16		89	18	134
Surg	16		7			14	37
SurgSub	1,050		440		2,165	564	4,219
Other	3					1	4
None	10,553	30	13,879	7	1,261	14,939	40,669
Total	34,315	111	36,431	21	31,785	45,636	148,299

0001 AHC FOX-REDSTONE ARSENAL PARENT PRISM AREA							
FY 2018 LABORATORY SERVICES							
Product Line	Prime - Site	Reliant	Prime - Other	Plus	TFL	Not Enrolled	Total
Inpatient	265		171		1,021	145	1,602
Anesth	292	16	189		55	395	947
Derm	77		62		278	58	475
ENT	1				1	1	3
ER	222	27	106		572	124	1,051
Facility	9,432	46	10,375	1	3,556	14,910	38,320
IMSub	4,386	1	2,152	39	2,959	1,735	11,272
MH	3					13	16
OBGYN	778	3	265		219	915	2,180
Optom	1		18		31	21	71
Ortho	350		123		113	40	626
PC	4,946	27	9,945	3	17,697	10,876	43,494
Path	4,503	28	1,887	15	4,738	2,753	13,924
Rad	3		1		14	5	23
Surg	5		1		4	5	15
SurgSub	989	1	440		1,974	567	3,971
Other	16		4		1	8	29
None	9,827	65	16,364	13	1,757	14,279	42,305
Total	36,096	214	42,103	71	34,990	46,850	160,324

¹ Source: M2 TED Non-Institutional Detail (Procedure Code = 8****), includes both Technical and Professional services. Based on “Parent” PRISM.

Prime-Site defined based on Enrollment Site Parent.

² Inpatient defined as Service Type = I, otherwise based on standard Product Line (derived from Provider Specialty).

AHC Fox – FY18 Purchased Care Top 20 Laboratory Procedures¹ by Number of Services and Paid/Svc

0001 AHC FOX-REDSTONE ARSENAL PARENT PRISM AREA						
TOP 20 LABORATORY PROCEDURES BY VOLUME						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid ²	Avg RVU	Paid ² / Svc
85025	COMPLETE CBC W/AUTO DIFF WBC	11,335	3,142.50	\$ 65,712	0.28	\$ 5.80
80053	COMPREHENSIVE METABOLIC PANEL	10,029	3,705.32	\$ 77,169	0.37	\$ 7.69
88305	LEV IV-SRG PATH,GROS&MICRO EXM	9,837	15,307.08	\$ 339,419	1.56	\$ 34.50
80061	LIPID PANEL	6,854	3,641.54	\$ 70,346	0.53	\$ 10.26
87804	INFLUENZA ASSAY W/OPTIC	4,873	2,241.58	\$ 46,320	0.46	\$ 9.51
83036	HEMOGLOBIN; GLYCOSYLATED (A1C)	4,678	1,584.54	\$ 28,707	0.34	\$ 6.14
81003	URINALYSIS, AUTO, W/O SCOPE	4,288	353.19	\$ 6,038	0.08	\$ 1.41
84443	ASSAY THYROID STIM HORMONE	4,129	2,448.16	\$ 54,222	0.59	\$ 13.13
82306	VITAMIN D, 25 HYDROXY	3,576	3,736.84	\$ 84,034	1.04	\$ 23.50
84439	ASSAY OF FREE THYROXINE	3,336	1,057.53	\$ 24,842	0.32	\$ 7.45
82607	VITAMIN B-12	3,124	1,667.32	\$ 40,042	0.53	\$ 12.82
87880	STREP A ASSAY W/OPTIC	2,953	1,358.38	\$ 31,654	0.46	\$ 10.72
86235	NUCLEAR ANTIGEN ANTIBODY	2,536	1,614.95	\$ 28,141	0.64	\$ 11.10
81002	URINALYSIS NONAUTO W/O SCOPE	2,508	250.80	\$ 3,587	0.10	\$ 1.43
88185	FLOW CYTOMETRY,CELL SURFACE	2,130	1,930.10	\$ 31,461	0.91	\$ 14.77
80050	GENERAL HEALTH PANEL	2,023	2,664.05	\$ 69,664	1.32	\$ 34.44
85610	PROTHROMBIN TIME	1,817	245.03	\$ 3,011	0.13	\$ 1.66
86003	ALLERG SPEC IGE;QUANT/SEMI,EA	1,647	303.98	\$ 10,017	0.18	\$ 6.08
80048	BASIC METABOL PANEL (CA,TOTAL)	1,586	471.13	\$ 11,467	0.30	\$ 7.23
82550	ASSAY OF CK (CPK)	1,585	359.23	\$ 5,813	0.23	\$ 3.67

0001 AHC FOX-REDSTONE ARSENAL PARENT PRISM AREA						
TOP 20 LABORATORY PROCEDURES BY PAID/SVC						
Procedure Code	Description	FY 2018				
		Number of Services	Enhanced Total RVU	Amount Paid ²	Avg RVU	Paid ² / Svc
81416	EXOME;SEQ ANAL,EA COMPARAT EXO	4	399.96	\$ 29,660	99.99	\$ 7,414.92
81229	CYTO CON MICROAR ANAL;COPY&SNP	2	32.22	\$ 8,578	16.11	\$ 4,288.97
81519	ONC(BRST),MRNA,RT-PCR,21 GENES	1	99.99	\$ 4,247	99.99	\$ 4,247.47
81415	EXOME; SEQUENCE ANALYSIS	3	199.98	\$ 12,012	66.66	\$ 4,004.16
81408	MOLECULAR PATHOLOGY PROC, LV 9	2	111.12	\$ 4,636	55.56	\$ 2,318.22
81211	BRCA1,2 GEN ANAL;FUL,COM,BRCA1	24	1,570.30	\$ 47,422	65.43	\$ 1,975.91
81162	BRCA1,BRCA2 GEN ANAL;FULL&DUP	6	404.16	\$ 10,473	67.36	\$ 1,745.43
81220	CFTR GENE ANAL;COMMON VARIANTS	11	139.14	\$ 12,424	12.65	\$ 1,129.43
81507	FET ANEUP,MAT PLAS,RSK,EA TRIS	1	0.00	\$ 1,128	0.00	\$ 1,127.74
81406	MOLECULAR PATHOLOGY PROC,LEV 7	20	149.34	\$ 20,137	7.47	\$ 1,006.83
81405	MOLECULAR PATHOLOGY PROC,LEV 6	4	25.11	\$ 2,728	6.28	\$ 682.07
81479	UNLISTED MOLECULAR PATH PROC	28	0.00	\$ 17,872	0.00	\$ 638.27
81539	ONC,BIOCHEM ASSAY,4 PROT,PROB	1	21.11	\$ 620	21.11	\$ 619.88
81528	ONC(COLOREC),QUANT,10 DNA MARK	33	467.46	\$ 18,743	14.17	\$ 567.96
81213	BRCA1,2 GEN ANAL;UNCOM DUP/DEL	24	373.49	\$ 11,601	15.56	\$ 483.36
81445	TARG GEN SEQ,SOL ORG NEOP,5-50	1	16.61	\$ 476	16.61	\$ 475.94
81420	FET CHR ANEUP GEN SEQ,13,18,21	6	132.88	\$ 2,773	22.15	\$ 462.20
81321	PTEN GENE ANAL;FULL SEQ ANAL	6	100.66	\$ 2,569	16.78	\$ 428.24
88120	CYTO,IN SIT HYB,URI,3-5,EA;MAN	8	110.94	\$ 3,360	13.87	\$ 419.98
81292	MLH1 GENE ANAL; FULL SEQ ANAL	7	128.72	\$ 2,914	18.39	\$ 416.27

¹ Source: M2 TED Non-Institutional Detail (Procedure Code = 8****), includes both Technical and Professional services. Based on "Parent" PRISM.

² Purchased Care includes 13% increase for overhead burdening.

Staffing

AHC Fox – Staffing¹

All MEPRS Codes, No Limitation on Skill Type

Assigned FTEs

Tmt Parent DMIS ID	Tmt DMIS ID	Tmt DMIS ID Name	2017					2018				
			CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
0001	0001	AHC FOX-REDSTONE ARSENAL	204.1		16.0		220.1	202.1		19.1		221.2
	1238	USADC-1 REDSTONE ARSENAL	7.7		2.5		10.2	8.0		3.4		11.4
0001 Total			211.8	0.0	18.5	0.0	230.3	210.1	0.0	22.5	0.0	232.6

Available FTEs

Tmt Parent DMIS ID	Tmt DMIS ID	Tmt DMIS ID Name	2017					2018				
			CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
0001	0001	AHC FOX-REDSTONE ARSENAL	169.6	11.1	17.6	0.6	198.9	166.4	10.9	21.5	0.8	199.7
	1238	USADC-1 REDSTONE ARSENAL	6.9		2.5		9.3	6.6		3.3		9.9
0001 Total			176.5	11.1	20.0	0.6	208.2	173.0	10.9	24.8	0.8	209.6

¹ Source: M2 MEPRS Personnel Detail. Based on Parent DMIS ID, information listed by Child DMIS ID.

AHC Fox – Staffing (Available FTEs)¹

MEPRS B

0001 AHC FOX-REDSTONE ARSENAL											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1P	PHYSICIAN	8.3		0.7		9.0	8.2		0.5	0.0	8.7
2C	COMMUNITY HEALTH NURSE (CRED					0.0	0.0				0.0
2H	OCC HEALTH NURSE (CRED)	0.9				0.9	1.0				1.0
2N	NURSE PRACTITIONER	1.8				1.8	1.9				1.9
2P	PHYSICIAN ASSISTANT	1.2		0.0		1.2	0.9				0.9
2Z	ALL OTHERS IN SKILL TYPE 2	7.7		0.5		8.2	7.5		0.6		8.1
3C	COMMUNITY HLTH NURSE(NON-CRE	0.0				0.0	0.0		0.0		0.0
3E	NURSE CASE MANAGER	3.0				3.0	2.9				2.9
3H	OCC HEALTH NURSE (NON-CRED)	1.3				1.3	1.3				1.3
3R	REGISTERED NURSE	8.2		0.2		8.4	6.5				6.5
4A	NURSING ASSISTANT	0.4				0.4	0.3				0.3
4L	LPN/LVN	18.9		0.1		19.0	17.8				17.8
4Z	ALL OTHERS IN SKILL TYPE 4	4.4		1.1		5.5	5.7		1.6		7.3
5A	ADMINISTRATORS	2.1				2.1	1.2				1.2
5C	CLERICAL	0.0				0.0	0.0				0.0
5Z	ALL OTHERS IN SKILL TYPE 5	11.3				11.3	9.7				9.7
Grand Total		69.5	0.0	2.6	0.0	72.2	65.0	0.0	2.7	0.0	67.7

¹ Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

AHC Fox – Staffing (Available FTEs)¹

All MEPRS

0001 AHC FOX-REDSTONE ARSENAL											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1D	DENTIST	0.0				0.0	0.0		0.1		0.1
1P	PHYSICIAN	9.8		4.2		14.0	9.6		5.4	0.0	15.0
2C	COMMUNITY HEALTH NURSE (CRED)					0.0	0.6				0.6
2H	OCC HEALTH NURSE (CRED)	1.7				1.7	1.7				1.7
2N	NURSE PRACTITIONER	2.8				2.8	2.3				2.3
2P	PHYSICIAN ASSISTANT	1.3		0.4		1.7	0.9				0.9
2W	STUDENT-NON GME/GDE				0.6	0.6				0.8	0.8
2Z	ALL OTHERS IN SKILL TYPE 2	16.8		0.7		17.5	16.7		0.9		17.7
3C	COMMUNITY HLTH NURSE(NON-CRE	3.1		1.0		4.1	2.9		1.1		3.9
3E	NURSE CASE MANAGER	3.4				3.4	3.5				3.5
3H	OCC HEALTH NURSE (NON-CRED)	2.6				2.6	2.3				2.3
3R	REGISTERED NURSE	13.0		1.2		14.2	11.0		1.1		12.1
4A	NURSING ASSISTANT	0.8				0.8	0.9				0.9
4L	LPN/LVN	22.5		0.2		22.7	22.6				22.6
4Z	ALL OTHERS IN SKILL TYPE 4	21.4		6.3		27.6	24.0		8.5		32.5
5A	ADMINISTRATORS	12.8		1.9		14.7	12.7		2.3		15.1
5C	CLERICAL	17.1	2.2			19.3	16.0	1.1			17.1
5L	LOGISTICS	3.1		0.9		4.0	3.7		1.3		4.9
5M	MEDICAL RECORD AUDITOR/CODER	9.9				9.9	10.7				10.7
5Z	ALL OTHERS IN SKILL TYPE 5	27.5	8.9	0.8		37.1	24.2	9.9	0.8		34.9
Grand Total		169.6	11.1	17.6	0.6	198.9	166.4	10.9	21.5	0.8	199.7

1238 USADC-1 REDSTONE ARSENAL											
Skill Type	Skill Type and Suffix Desc	2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
1D	DENTIST	0.9		1.3		2.2	0.9		1.7		2.6
2N	NURSE PRACTITIONER	0.0				0.0					0.0
3C	COMMUNITY HLTH NURSE(NON-CRE	0.0				0.0					0.0
3R	REGISTERED NURSE	0.0				0.0					0.0
4L	LPN/LVN					0.0	0.0				0.0
4Z	ALL OTHERS IN SKILL TYPE 4	5.0		1.2		6.2	4.9		1.7		6.6
5A	ADMINISTRATORS	0.0				0.0	0.0				0.0
5C	CLERICAL	0.0				0.0	0.0				0.0
5Z	ALL OTHERS IN SKILL TYPE 5	0.9				0.9	0.8		0.0		0.8
Grand Total		6.9	0.0	2.5	0.0	9.3	6.6	0.0	3.3	0.0	9.9

¹ Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

AHC Fox – Skill Type 1P (Physician) by DoD Occupation Code¹ (Available FTEs)

0001 AHC FOX-REDSTONE ARSENAL											
DoD Occ Code		2017					2018				
		CIV	CON	MIL	OTH	TOTAL	CIV	CON	MIL	OTH	TOTAL
260101	AVIATION/AEROSPACE MEDICINE, RESIDENCY TRAINED AER			0.0		0.0			0.1		0.1
260104	ANESTHESIOLOGY			0.0		0.0					0.0
260109	GENERAL MEDICINE	0.7		0.6		1.3	0.8		0.3	0.0	1.1
260111	FAMILY PRACTICE	3.6		0.0		3.6	3.6		0.1		3.7
260116	OCCUPATIONAL MEDICINE					0.0			0.1		0.1
260121	PEDIATRICS, GENERAL	1.5				1.5	1.5		0.0		1.5
260125	PSYCHIATRY	0.8				0.8	0.4				0.4
260148	INTERNAL MEDICINE	1.8				1.8	1.8				1.8
TOTAL		8.3	0.0	0.7	0.0	9.0	8.2	0.0	0.5	0.0	8.7

MEPRS B
Only

¹ Source: M2 MEPRS Personnel Detail. Based on Child DMIS ID.

Eligible Population and Enrollment

AHC Fox – Eligibles and Enrollees¹ by PRISM and Enrollment Site (Child)

PRISM (for Elig) / Enrollment Site (for Enr)		FY	Eligibles					Prime and Plus Enrolled				
			ADFM	RET	OTHER ²	AD	TOTAL	ADFM	RET	OTHER ²	AD	TOTAL
0001	AHC FOX-REDSTONE ARSENAL	2014	3,236	10,399	16,470	1,231	31,337	2,488	3,360	4,924	1,070	11,842
0001	AHC FOX-REDSTONE ARSENAL	2015	3,065	10,603	16,757	1,069	31,493	2,474	3,893	5,847	1,046	13,260
0001	AHC FOX-REDSTONE ARSENAL	2016	3,036	10,832	16,990	1,099	31,957	2,404	4,165	6,124	1,028	13,721
0001	AHC FOX-REDSTONE ARSENAL	2017	2,974	11,071	17,384	1,085	32,515	2,270	4,142	5,950	966	13,328
0001	AHC FOX-REDSTONE ARSENAL	2018	3,053	11,253	17,948	1,090	33,344	2,242	4,040	6,025	971	13,278

¹ Source: Eligibles = M2 DEERS Person Detail; Enrollees = M2 TRICARE Relationship Detail. Eligibles based on PRISM Area ID. Enrollees based on Enrollment Site and ACV Group = Prime or Plus.

² Includes FM of Retired, Survivors, Other, Unknown, Inactive Guard/Reserve, FM of Inactive Guard/Reserve

AHC Fox – Eligibles¹ by PRISM Area ID

0001 AHC FOX-REDSTONE ARSENAL										
Gender by Age Group										
Gender	FY	0-4	5-14	15-17	18-24	25-34	35-44	45-64	65+	Total
Female	2014	396	1,634	727	1,293	645	1,416	6,010	3,938	16,061
	2015	405	1,643	708	1,301	646	1,402	5,980	4,120	16,204
	2016	414	1,650	737	1,289	673	1,355	6,031	4,280	16,428
	2017	432	1,702	726	1,283	691	1,320	6,113	4,428	16,695
	2018	464	1,726	737	1,316	734	1,363	6,169	4,606	17,115
Male	2014	449	1,671	712	1,200	496	1,035	6,109	3,603	15,275
	2015	459	1,624	727	1,145	480	964	6,146	3,745	15,288
	2016	452	1,600	744	1,188	518	937	6,202	3,887	15,528
	2017	471	1,619	762	1,190	571	941	6,215	4,050	15,819
	2018	502	1,677	803	1,240	553	990	6,247	4,216	16,228
Total	2014	846	3,305	1,440	2,494	1,141	2,451	12,120	7,541	31,336
	2015	864	3,267	1,434	2,446	1,125	2,366	12,126	7,865	31,492
	2016	866	3,249	1,481	2,478	1,191	2,292	12,233	8,166	31,956
	2017	903	3,322	1,488	2,473	1,262	2,262	12,327	8,478	32,514
	2018	967	3,403	1,540	2,556	1,287	2,353	12,416	8,822	33,343

0001 AHC FOX-REDSTONE ARSENAL						
Gender by Ben Cat Common						
Gender	FY	ADFM	RET	OTHER	AD	Total
Female	2014	2,020	627	13,236	177	16,061
	2015	1,907	679	13,458	160	16,204
	2016	1,898	742	13,616	173	16,428
	2017	1,854	801	13,886	154	16,695
	2018	1,904	792	14,261	157	17,115
Male	2014	1,216	9,771	3,234	1,054	15,275
	2015	1,158	9,923	3,299	908	15,288
	2016	1,138	10,089	3,374	926	15,528
	2017	1,120	10,269	3,499	931	15,819
	2018	1,149	10,460	3,687	933	16,228
Total	2014	3,236	10,399	16,470	1,231	31,337
	2015	3,065	10,603	16,757	1,069	31,493
	2016	3,036	10,832	16,990	1,099	31,957
	2017	2,974	11,071	17,384	1,085	32,514
	2018	3,053	11,253	17,948	1,090	33,344

¹ Source: M2 DEERS Person Detail

Update History

- ❑ Version 1: New portfolio template. Direct Care costs for FY13 are based on FY13 MEPRS expenses; FY14 is based on FY13 MEPRS with inflation factors applied. May 2015.
- ❑ Version 2: Updated FY14 data; added FY15 data; added Pharmacy, Radiology, and Laboratory data; added additional views of eligible data; added Ambulatory Surgery Top 20 Procedures. FY14 Direct Care Costs are based on FY14 MEPRS expenses; FY15 Direct Care Costs are based on FY14 MEPRS with inflation factors applied. March 2016.
- ❑ Version 3: Updated FY15 data; added FY16 data; added Appointment Data. FY15 Direct Care Costs are based on FY15 MEPRS expenses; FY16 Direct Care Costs are based on FY15 MEPRS with inflation factors applied. March 2017.
- ❑ Version 4: Updated FY16 data; added FY17 data. FY16 Direct Care Costs are based on FY16 MEPRS expenses; FY17 Direct Care Costs are based on FY16 MEPRS with inflation factors applied. March 2018.
- ❑ Version 5: Updated FY17 data; added FY18 data. FY17 Direct Care Costs are based on FY17 MEPRS expenses; FY18 Direct Care Costs are based on FY17 MEPRS with inflation factors applied. March 2019.