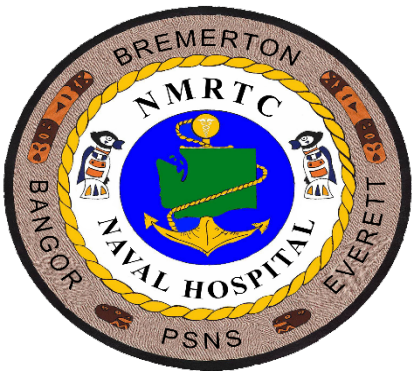




***Navy Medicine  
Missions and Capabilities  
Pacific Northwest***

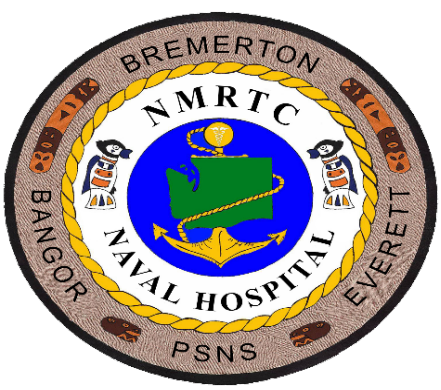
***Defense Health Board  
November 4, 2019***



# OUR MISSION



- **READINESS:** Prepare and deploy to support our Nation when called
- **QUALITY:** Provide safe, high-quality patient-centered medical care
- **HEALTH:** Keep our warfighters and their families ready, healthy and on the job

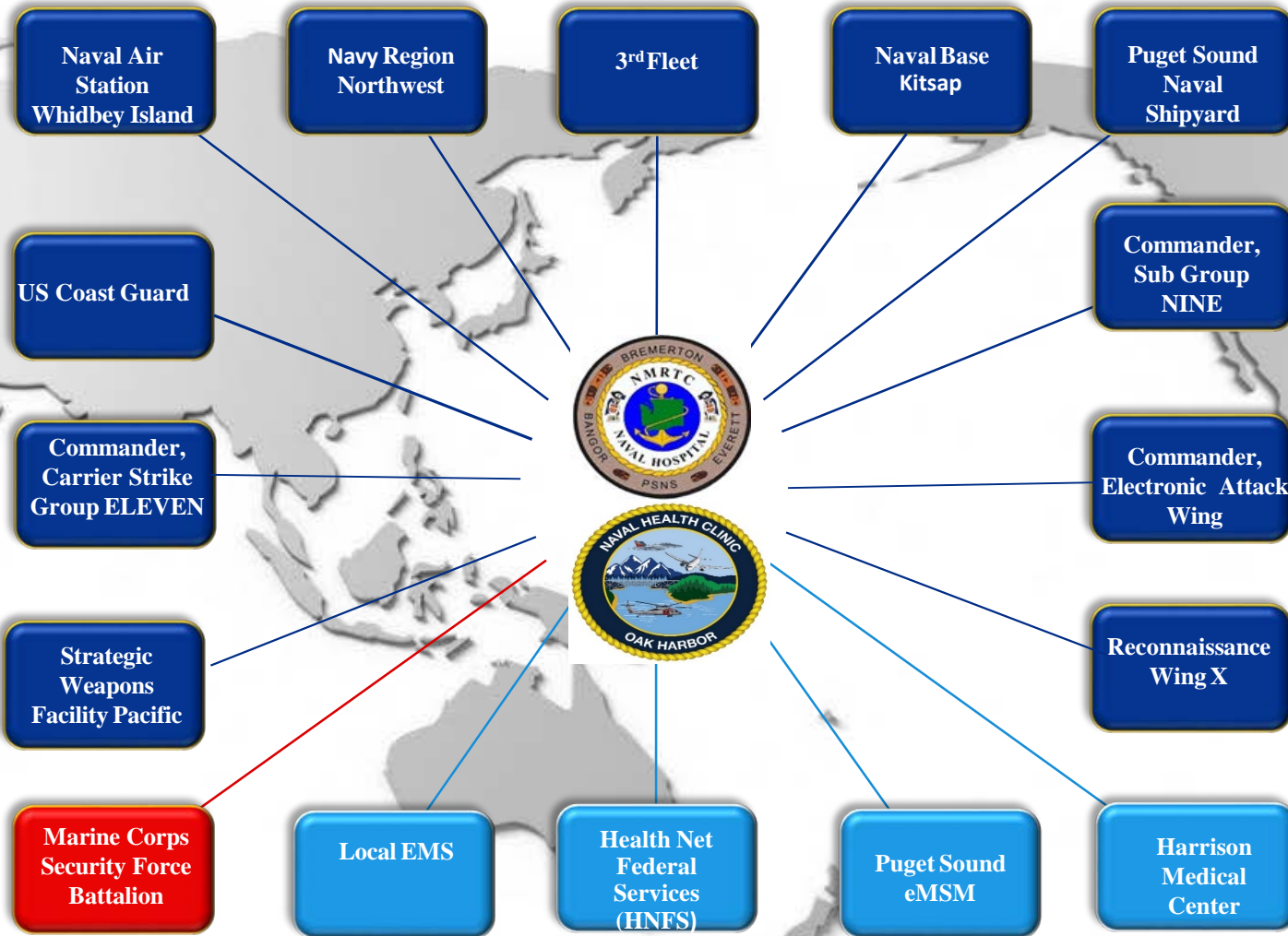


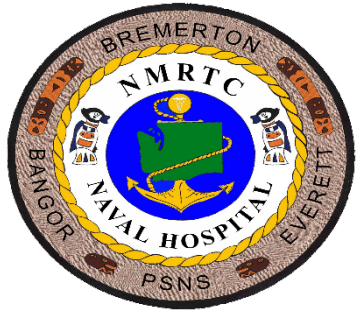
# WHO WE ARE



- **Serving the 3<sup>rd</sup> Largest Fleet Concentration in World**
- **Naval Hospital Bremerton**
  - STAFF: **1,300** military and civilian professionals across 4 sites
  - Eligible Beneficiaries: **82,000**
  - Enrolled Population: **38,000**
- **Naval Health Clinic Oak Harbor**
  - STAFF: **475** military and civilian professionals
  - Enrolled Population: **21,697**

# WHO WE SERVE





## Naval Hospital Bremerton

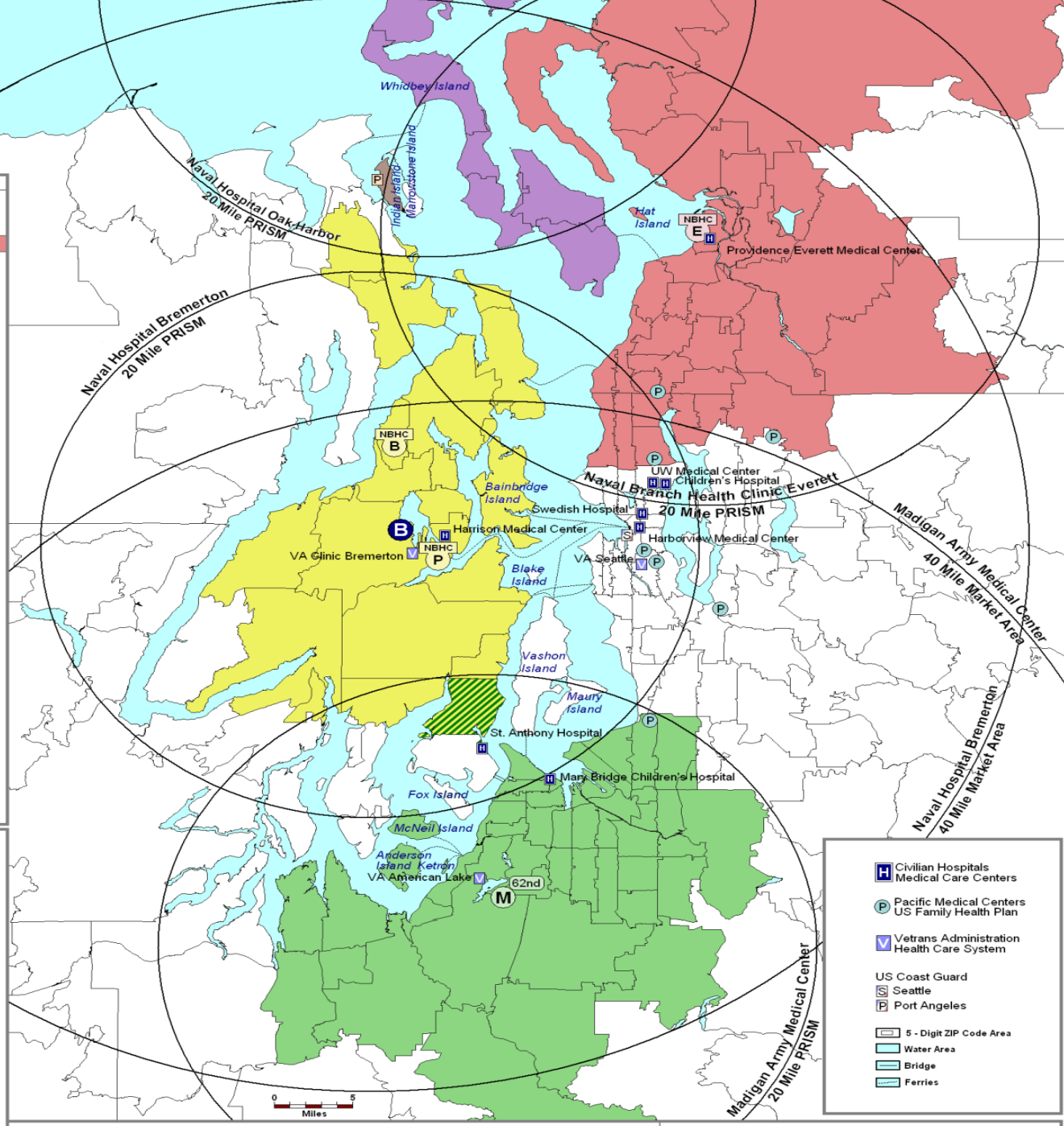
- Branch Health Clinic Bangor
- Branch Health Clinic Everett
- Branch Health Clinic Puget Sound Naval Shipyard

## Naval Health Clinic Oak Harbor



MARKET AREA		Naval Branch Health Clinic EVERETT	
WEST SOUND		EAST SOUND	
City	ZIP Code	City	ZIP Code
Allyn	98524	Arlington	98223
Bainbridge Island	98110	Bothell	98011
Belfair	98528		98012
Bremerton	98310		98021
	98311		98041
	98314		98082
	98337	Edmonds	98020
	98312		98026
Burley	98322	Everett	98201
Chimacum	98325		98203
Gig Harbor	98329		98204
	98332		98205
Hansville	98340		98206
Indianola	98342		98207
Keyport	98345		98208
Kingston	98346		98213
Manchester	98353	Granite Falls	98252
Olaia	98359	Kenmore	98028
Port Gamble	98364	Kirkland	98033
Port Orchard	98366		98034
	98367	Lake Stevens	98258
Port Ludlow	98365	Lynnwood	98036
Port Orchard	98366		98037
Poulsbo	98370		98046
Retsil	98378		98087
Seabeck	98380	Marysville	98270
Silverdale	98383		98271
	98315	Monroe	98272
South Colby	98384	Mt. Lake Terrace	98043
Southworth	98386	Mukilteo	98275
Suquamish	98392	Redmond	98052
Tracyton	98393	Seattle	98103
Wauna	98395		98105
			98107
			98115
			98125
			98133
			98155
			98177
		Silvana	98287
		Snohomish	98290
			98291
			98296
		Stanwood	98292
		Woodinville	98072
			98077

Market Area	
	- West Sound
	- Shared
	- East Sound
	- Madigan
	- Oak Harbor
	- NH Bremerton
	- NBHC Bangor
	- NBHC PSNS
	- NBHC Everett



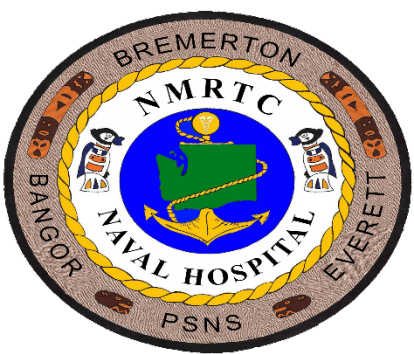


# SCOPE OF SERVICES

## Naval Hospital Bremerton

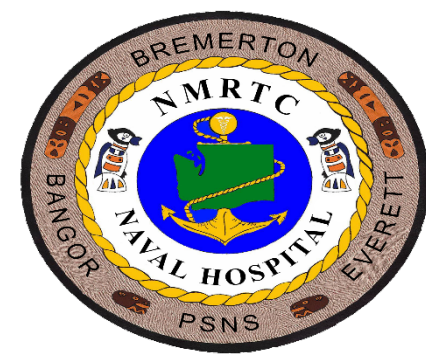


- **23 Bed Inpatient Community Hospital**
  - 8 Labor, Delivery, Recovery, Postpartum rooms (Northwest Beginnings)
  - 15 bed multi-service inpatient unit
  - 4 ORs (staffed for 3)/1 dedicated C-Section room/1 Endoscopy Suite
- **Urgent Care Clinic (24/7)**
- **Primary Care** (Family Medicine, Internal Medicine, Pediatrics)
- **Specialty Care** (General Surgery, Orthopedic Surgery & Podiatry, OB/GYN, ENT, Ophthalmology, Oral Surgery, Anesthesia/Pain, Urology, Cardiology, Neurology, Dermatology, Gastroenterology, Physical and Occupational Therapy, Nutrition)
- **Mental Health** (Substance Abuse Rehab Program, Integrated Behavioral Health Consultants)
- **Ancillary Services** (Pathology, Diagnostic Radiology, Nuclear Medicine, MRI, CT, 3D Mammography)



# SCOPE OF SERVICES

## Branch Health Clinics (BHC)



- **BHC Bangor** – Family Medicine with Integrated Behavioral Health Consultant, Physical Therapy with Chiropractor, Optometry, General and Specialty Dentistry, and Occupational Health.
  - *Fleet Centered Medical Home Port*
  - *Triton Toughness Training* – Submariner Resiliency Program
  - *Personnel Reliability Program* – Marine Security Forces Battalion
- **BHC Everett** – Family Medicine, Pediatrics, Mental Health, Psychology, General Dentistry, Occupational Health, Physical Therapy, Optometry, Industrial Hygiene, Preventive Medicine.
  - Circuit Riders: Psychiatry, Ortho, Specialty Dental – includes Video Teleconferencing
- **BHC Puget Sound Naval Shipyard** – Occupational Health, Radiation Health, Limited Acute and Primary Care Services, Industrial Hygiene, Physical Therapy, General Dentistry.



# Puget Sound Naval Shipyard



- Largest Occupational Health Clinic in the Department of Navy serving 18,000 DoD shipyard workers
- Critical work surges (1,200 new-hires projected annually through FY21)
- Largest Radiation Health Program in the DoD, cited as “gold standard” by Naval Sea Systems Command and BUMED audits





# SCOPE OF SERVICES

## Naval Health Clinic Oak Harbor



- **Primary Care** (Family Medicine, Internal Medicine, Pediatrics)
- **Specialty Care** (Orthopedics, Obstetrics/Gynecology, Physical Therapy, Nutrition)
- **Birth Center** (4 Labor and Delivery Suites)
- **2 Operating Rooms**
- **Flight Medicine**
- **Mental Health and Substance Abuse Treatment Programming**
- **Dental Services** (General, Endodontics, Periodontics, Oral Surgery, Prosthodontics and Lab)
- **Ancillary Services** (Laboratory, Blood Bank, Pharmacy, Diagnostic Imaging)
- **Deployment Health**
- **Preventive Services** (Occupational Health, Preventive Medicine, Industrial Hygiene)
- **Radiation Safety**



# Navy Medicine Readiness and Training Commands



- Commanders are dual hatted as Directors of the MTF
- **Mission**
  - Maximize warfighter performance through optimized medical readiness tailored to operational requirements
  - Enhance the readiness of the medical force to sustain expeditionary medical capability
  - Train and develop the Navy Medicine force
- **Focus:** NAVMED Six Equities
  1. Command and Control of Navy Military Personnel
  2. Preserve Good order and discipline
  3. Agility to RAPIDLY deploy
  4. Resource control and oversight of fleet, FMF, Operational support missions
  5. MTF flexibility to support Expeditionary forces
  6. Single Navy POC for each installation for all fleet, FMF, Line Commanders



# Answering Our Nations Call



- **Missions**

- Kandahar Role 3
- JTF GTMO
- CVN CRNA Support
- Defense POW/MIA Accountability Agency

- **Platforms**

- Expeditionary Medical Facility (EMF) Djibouti
- Expeditionary Medical Facilities ALPHA/BRAVO/NOVEMBER
- USNS MERCY
- USNS COMFORT
- Role 2 Light Maneuver
- III MEF 1st Medical Battalion
- 1<sup>st</sup> and 3<sup>rd</sup> Medical Battalion



# PARTNERSHIPS

## Enhanced Multiservice Market



- **Consortiums**

- Behavioral Health
- Primary Care
- Medicine
- Pediatric
- Surgery
- OB/GYN

- **Education, Training and Skills Sustainment** (8 MOUs/MOAs)

- **Regional Appointing Center**

- **Referral Management**

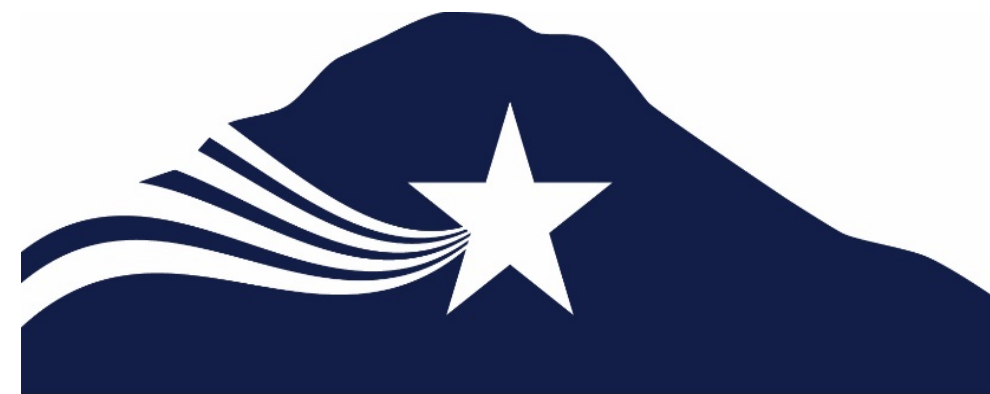
- **Multiple Subspecialty Circuit Riders**

- **Tele-Radiology MOU** (includes Fairchild)

- **Patient Shuttle Service**

- **Benefits**

- Fortify human capital integration
- Promote standardization and gain efficiencies
- Increase access to the Direct Care system and enhances coordination of care
- Enrich knowledge, skills and abilities (KSA) opportunities and optimize case complexity
- Share best practices



**PUGET SOUND**  
MILITARY HEALTH SYSTEM



# Partnerships For a Ready Medical Force



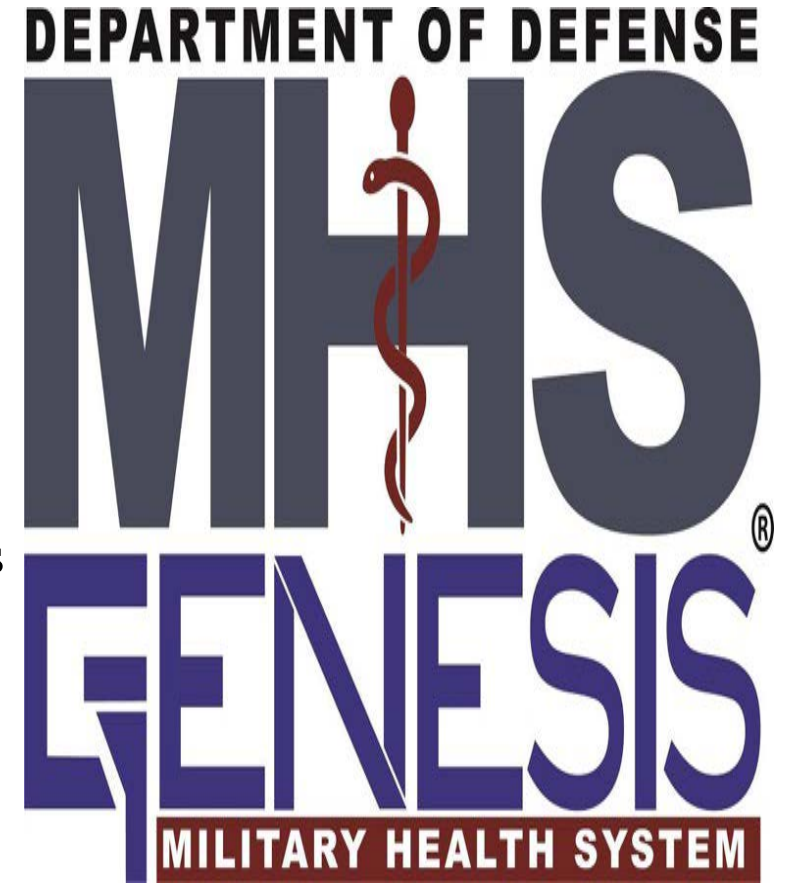
- **Partnerships help providers maintain KSAs**
  - Harrison Medical Center: Team based training, surgical and nursing skills
  - Providence: Trauma training for physicians
  - Emergency Management System: Community partnership
  - Olympic Ambulance Company: Corpsmen trauma training
- **External Resource Sharing**
  - VA Sharing Agreement: Open to inpatient admissions for Community Based Outpatient Clinic (CBOC) enrollees or any VA eligible Kitsap County residents



# DoD MHS GENESIS



- **First Two Navy Medicine Sites to Go Live**
  - Lessons in Change Management
- **Optimization and Sustainment – ISC & DHA Solution Owners**
  - 4000+ Changes to the system
  - Battle rhythm established for submission of trouble tickets
  - Keeping the team solution focused
- **Phase II Implementation**
  - Now supporting each Wave of MHS GENESIS rollout with onsite SMEs
- **Training**
  - Training of trainers lags changes
  - Challenge to keep trainers up to date with new system changes





# CHANGES/CHALLENGES THREATS



- **NDAA 17 Section 703 – Workgroup Recommendations**
  - Convert NHB to an ambulatory surgical center and outpatient clinic
  - Local healthcare network's ability to absorb additional workload, particularly the Obstetric workload is a concern.
- **Proposed POM 20/21 Military Medical Manpower Reductions**
  - Limited/no network capacity for AD/ADFMs in critical specialties with Readiness impact
  - Threat to product lines with no network equivalent
- **FY 19 Budget Cuts and Projected FY 20 Budget Cuts**
  - Will significantly limit NHB's ability to continue to deliver healthcare services to all our DoD beneficiaries
- **Hiring Of Civilian Personnel**
  - Geographically isolated area/insufficient manpower pool
  - Difficulty competing with salary rates offered by local medical facilities and the Veteran's Administration
  - Slow OCHR process makes it difficult to keep prospective hires in the position they have been selected for.



# *QUESTIONS*